About TAFISA

As the leading International Sport for All Association, TAFISA strives to raise awareness of the benefits of Sport for All and physical activity.

While the world is facing an unprecedented epidemic of physical inactivity, which threatens our future and that of the next generations, TAFISA endeavours to reintroduce physical activity into everyday life in order to bring joy, health, social interaction, integration and development to communities and citizens around the globe, through the promotion of Sport for All.

FOCUS AREAS

Advocating internationally for Sport for All
Providing and Coordinating programmes and events
Providing networking and experience transfer platforms
Supporting the development of our members

LEGAL STATUS

TAFISA is a non-governmental, non-for-profit organisation according to German law and registered at the law court in Frankfurt, Germany. TAFISA’s activity is based on its statutes and its General Assembly, which is its supreme decision-making body. TAFISA’s Board Members work on a voluntary basis.

IMPRESSION

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also available at www.tafisa.org
Foreword from Ms Nancy Faeser, Federal Minister of the Interior and Community

Welcome Friends of Sports,

After the past few years, when the COVID-19 pandemic had the world firmly in its grip, 2022 was marked by a return to a relative normality. In particular, many countries offered more opportunities to be physically active and do sports individually but most important in groups and teams. People throughout the world and in Germany were once again able to experience the joy of sports together. Thus TAFISA’s Mission 2030. For A Better World through Sport for All – makes life once again. Against the backdrop of the war in Ukraine, this is all the more important. As sport can give people hope for peaceful relations.

The Federal Ministry of the Interior and Community as a major contributor of sport in Germany is primarily responsible for funding Top-Level sport in Germany. However, the relationship between Top-Level sport and Sport for All is mutually beneficial. The Federal Ministry of the Interior and Community is supporting the Association for International Sport for All (TAFISA) with funding T op-Level sport in Germany. However, the relationship between top-level sport and Sport for All is mutually beneficial.

I wish TAFISA continued success in carrying out its Mission 2030 “For a Better World Through Sport for All” as a global initiative in Düsseldorf, Germany, underlining Germany’s leading role in Sport for All globally.

Foreword from DOSB President Thomas Weikert

The German Olympic Sports Confederation (DOSB) is the largest citizens’ movement in Germany, representing 27 million members in about 90,000 sports clubs. The DOSB is committed to the promotion and transmission of values in and through sport, aiming to develop and support environment-friendly activities, volunteering, social inclusion, girls and women empowerment, and Olympic values. Strongly connected to the Global Sport for All Movement as one of the founding members of TAFISA, the DOSB endeavours to achieve these goals through its many programmes and initiatives both in Germany and internationally.

The DOSB is therefore proud to host the 28th TAFISA World Congress 2023 in Düsseldorf, Germany, and provide a platform for Sport for All enthusiasts from all over the world to discuss socially relevant issues such as Inclusion in Sport, Active Spaces, Well-Being, Knowledge and Expertise. Within this Congress we want to exchange and work together towards a better world through Sport for All. We are looking forward to welcoming you in 2023, true to the motto of this year’s congress: Sport for All: More together than ever!

Words from Partners

DAN BURROWS
Senior Director, Nike Social & Community Impact, EMEA

At Nike, we believe in the transformative power of sport to move the world forward. Creating a more active and healthier world requires an inclusive approach. Through our global commitment to getting kids active, we’re increasing girls’ participation in play and sport and recruiting and training more representative coaches and diverse leaders. Together with TAFISA, and their efforts to support coach training around the world, we are committed to driving more inclusivity on and off the field.

H.E. MR FARID GAYIBOV
Chair, International Olympic Committee

At this challenging time the importance of collective action and partnerships working has arguably never been more important. TAFISA’s mobilisation of the Sport for All fraternity, in its full diversity, is an entry point to join with partners and collaborators to work together towards realising our shared vision. The commitment and action of TAFISA through Mission 2030 to enhance the role of Sport for All in building a better world underscores the coherence of our purpose in this area.

ALUVITA RAPILLA
Chair, International Olympic Committee

In our mission to enhance the role of Sport for All in building a better world, it’s essential that the range of positive influences and development tools at the disposal of the global community are mobilised and their impact maximised. Enabling more people across more communities, to realise the benefits of participating in safe, inclusive and sustainable sport, 365 days of the year, while aspirational, is firmly among these assets.

This is a shared mission across Olympic movement and Sport for All fraternity. A key objective of Olympic Agenda 2020+5, the strategic roadmap for the IOC, is to strengthen the role of sport as an important enabler of the Sustainable Development Goals. Olympic365 is the IOC’s strategy and approach to deliver on this commitment and an entry point to join with partners and collaborators to work together towards realising this vision. The commitment and action of TAFISA through Mission 2030 to enhance the role of Sport for All in building a better world underscores the coherence of our purpose in this area.

UNESCO’s initiative Fit for Life positions grassroots sport as a central tool to drive social outcomes including education, physical and mental health, social inclusion, gender equality, and youth empowerment. FIT for Life aims at curbing physical inactivity and generating positive impact through data-driven sport projects and low-cost, impactful, and high-yield investment solutions. In my position as CIGEPS’s chair, I acknowledge TAFISA’s significant role in the promotion of grassroots sport in its full diversity. I also commend TAFISA’s engagement in Fit for Life through their work in CIGEPS and in the preparations of the Seventh International Conference of Ministers and Senior Officials Responsible for Physical Education and Sport (MINEPS VII). I look much forward to our cooperation in the framework of the CIGEPS Working Group “Sport Counts” aimed at enhancing systems and infrastructures to increase participation in sport and quality physical education. Collectively, through Sport for All, we can build a healthier and more active world.

FIELDWORKS: Thomas Kiefer
TAFISA Mission 2030 is the roadmap for the Global Sport for All Movement to contribute to solving current global challenges. Today, our people and our world face challenges and threats on a diverse scale never seen before - from climate change to civil unrest, non-communicable diseases, isolation, oppression, poverty, terrorism and the threat of nuclear war. These are not problems unique to any one demographic, geography, belief system or political status. These are global problems, faced by all of us, our friends, our neighbours, our families, our children. Without immediate and effective change, generations to come will not enjoy the world as we have. The world they will live in will be a lesser world than ours. This is not only unfair, but preventable.

TAFISA Mission 2030 provides a foundation for action and growth of the Sport for All and physical activity Movement to create a better world between now and 2030. TAFISA Mission 2030 was adopted by the TAFISA General Assembly in Seoul, Korea, on November 16, 2017.

Mission 2030 Workshop Series

Started in 2021, to drive the conversation on how Sport for All can answer current global challenges, the TAFISA Mission 2030 Workshops have successfully brought several thousands of participants, organisations and stakeholders together to tackle critical questions. In 2022 the following 3 online Workshops took place:

- Economic Impact & Resources – Making the case for Sport for All in a competitive fundraising environment, in partnership with Oaks Consultancy
- Education – Sport for All & Education, in partnership with Liverpool John Moores University
- Health & Well-being – Healthy Lifestyle for All

14 speakers have shared their experience with over 679 participants across over 90 countries:

- Rahul Bissoonauth, Director of Business Development, Oaks Consultancy
- David Given-Sjölander, Project Manager & Strategic Lead: Sport for Social Change, Swedish Postcode Foundation
- Preeti Shetty, CEO, Upshot
- Suheil Tandon, Director-Founder, Pro Sport Development
- Nicole Matsuka, U.S. Director, Women Win
- Dr. Dean Dudley, Associate Professor – Macquarie University
- Christopher Manning, PL Primary Stars Coordinator; Leah McAteer-Thompson, PL Girls Project Coordinator – Liverpool FC Foundation
- Cyndi Mendoza, Programs Director – Skateistan
- Rashad Hyacenth – Caribbean Association of National Olympic Committees
- Prof. Dr. Uwe Pühse, UNESCO Chair on “Physical Activity and Health in Educational Settings”, University of Basel, Switzerland
- Marisa Fernandez Esteban, Deputy Head, EU Sport Unit
- Mansoor AlSughayer, Director of Community Programs, Saudi Sports for All Federation
- Claudia Campos – Sesc São Paulo
- Sombwa Musunsa – AUSC Region 5

TAFISA would like to thank all the partners and speakers who are contributing to the success of the Mission 2030 Workshop Series.

Stay tuned as more Workshops will be held in 2023!

Have you missed our Workshops? Our YouTube channel offers the full video replay of each Workshop, neatly organised in our playlist:

https://www.youtube.com/channel/UCWjgAb2mh_dL1Q1UFokPWQ
## Africa

### TAFISA and AUSC Region 5 Partnership

TAFISA and AUSC Region 5 have built a strong partnership over the years, working together to promote Sport for All and physical activity in the region. The partnership has resulted in several successful initiatives, including:

- **Walk for Life**: A 5 km walk held during the Paralympic Month commemoration in September. The event was held in collaboration with the Botswana National Sports Commission and Ramotswa Secondary School.
- **Women Leadership Programme (WLP)**: aims to promote gender equality and provide opportunities for Sport for All and physical activity across the 10 countries of Region 5. Sport managers are trained to deliver Sport for All trainings and programmes in their communities.
- **FLOT Programme**: Mentors in Region 5 have made commendable advancements in mentoring their mentees. Two mentors and ten mentees participated in the Mobility Exchange Programmes through the TAFISA World Congress held in Slovenia. The programme is now continued with local mobility exchanges within the Region using the same global concept.

The partnership between TAFISA and AUSC Region 5 has resulted in positive outcomes for physical activity and gender equality across the region. These initiatives are a testament to the commitment of both organisations towards promoting Sport for All and creating a healthier, more active world in the Region and beyond.

### African Union Sports Council Region 5 continues with Online GLC success

Building on the success of previous Certified Leadership Courses, AUSC Region 5 hosted its third 8-week online course from 19 October to 28 November. The objective of the course is to train and qualify national Sport for All leaders around the globe on effective leadership.

A total of 32 students enrolled for the course and have already begun working on case studies and projects in their countries. This will enable them to apply the knowledge gained from the course in a practical way to initiate change and create opportunities in their communities.

Previous intakes have continued with Sport for All initiatives in their respective countries and are leaving a mark in their communities. The success stories and positive feedback from these initiatives have inspired many others to join and contribute to the cause.

A fourth cohort will be enrolled in the first quarter of 2023.

### TAFISA would like to thank former Vice-President Leonard Thadee and Board Member Solly Reikeletseng, who both retired from the TAFISA Board of Directors in June 2022, for their substantial contribution to the development of TAFISA over the years.

## Americas

### TAFISA Vice-President Gives Keynote at Cubamotricidad 2022

Invited by INDER to share TAFISA’s expertise during Cubamotricidad conference on 24 – 27 October, TAFISA Vice-President, Catherine Forde, gave a keynote on the opportunities and challenges, and future of the Global Sport for All Movement in the Caribbean. TAFISA thanks INDER and the Cuban Olympic Committee for their continued cooperation.

### Successful capacity-building workshop in Fiji and the Solomon Islands

TAFISA and the Fiji National Sports Commission organised the Women Leadership through Sport for All training, with the support of the UNESCO Participation Programme, on 24 – 26 February 2022. As an interactive mentorship-based training, it focused on the use of Sport for All gender equity to train a new generation of women Sport for All leaders in Fiji and the Solomon Islands. This event was designed to encompass training, mentoring and support to Fiji and Solomon Islands’ participants to, ultimately, ensure that gender equity is at the forefront of the Oceanian Sport for All Movement.

Due to COVID-19 and local restrictions in place, a hybrid delivery format was adopted, allowing 59 Fiji mentees to attend the training physically and 12 Solomon Islands, Fiji & Australian mentors and mentees to attend either physically or remotely.

TAFISA would like thank the project partner Fiji National Sports Commission for their involvement and support, as well as Peter Mazer (Chair, Fiji National Sports Commission), Cathy Wong (TAFISA Vice-President, Fiji), Wendy Gillett (TAFISA Special Advisor for Oceania, Australia) and Finn Berggren (TAFISA Advisor, Denmark) for their enlightening contributions.

### Aspen Institute Welcomes TAFISA

In their third year of their cooperation, TAFISA and the Aspen Institute Sport & Society Programme met at the Headquarters of the Aspen Institute in Washington DC, USA on 23 September. Tom Farrey (Executive Director), Jennifer Brown Lerner (Deputy Director), and Sabrina McDonnell (Program Assistant) from Aspen Institute Sport & Society welcomed TAFISA President and Secretary General and explored cooperation opportunities for Sport for All in the USA and in Northern America. At the centre of discussions was Aspen Institute’s Project Play and how to encourage youth participation.

### TAFISA Vice-President Gives Keynote at Cubamotricidad 2022

TAFISA Vice-President, Catherine Forde (Trinidad & Tobago), TAFISA Vice President – Americas

### TAFISA and CANOC Receive UNESCO Grant

Following a successful application to the UNESCO Participation Programme, TAFISA and the Caribbean Association of National Olympic Committees (CANOC) will implement the “Women Leadership Through Sport for All – Training the next Generation of Women Sport for All Leaders in the Caribbean” programme in 2023. This mentoring scheme will select female representatives (mentees) from all 29 members of CANOC to be associated with experienced mentors and receive training to become the future Sport for All leaders in the region.

### Cathy Wong (Fiji), TAFISA Vice President - Oceania

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Asia

16th ASFAA Congress Held in Busan, Korea
The 16th ASFAA Congress held on 19 – 22 October, in Busan, Korea brought together more than 100 participants from 20 countries across the Asian continent. Organised by TAFISA Korea, the Congress featured a range of informative and engaging presentations from speakers from Asia and other continents who shared their expertise and knowledge on various topics related to Sport for All. The theme of the Congress “Sport for All in Action for a Better World in Asia” emphasized the role that sport can play in promoting a healthy lifestyle, fostering social cohesion and cultural understanding, ultimately aiming to achieve TAFISA Mission 2030: For a Better World through Sport for All.

One of the key highlights of the Congress was the adoption of the “Declaration of Net-Zero Walking Action” by the participants. The declaration is an initiative that aims to tackle the climate crisis by promoting a low-carbon lifestyle of the “Declaration of Net-Zero Walking Action” by the TAFISA Korea. The Congress “Sport for All in Action for a Better World in Asia” emphasized the role that sport can play in promoting a healthy lifestyle, fostering social cohesion and cultural understanding, ultimately aiming to achieve TAFISA Mission 2030: For a Better World through Sport for All.

Active City Innovation Workshop in Tokyo
On 24 October, TAFISA Member Sasakawa Sports Foundation hosted Active City Innovation Workshop in Tokyo. Led by International Sports-Innovation-Network (SINN-i), the workshop aimed to explore technological, social and environmental innovations to get more citizens active where the project’s new initiative “Joy of Movement Pioneer (JOMP)” was presented. TAFISA thanks Max Tamazawa and Sasakawa Sports Foundation for their time and contributions to the workshop.

December in Riyadh, Saudi Arabia. Bringing together over 50 participants from Sport for All leaders to professionals, the course provided a platform for debate, knowledge and experience-sharing, and networking, while showcasing research and development in the Sport for All and physical activity sector, equipping attending leaders and managers with all-important tools.

Successful 1st physical Certified Leadership Course in Riyadh, Saudi Arabia
Building on the success of last year’s virtual course, the Saudi Sports for All Federation (SPA) hosted its first physical TAFISA Certified Leadership Course (CLC) on 6-8 December in Riyadh, Saudi Arabia. Bringing together over 50 participants from Sport for All leaders to professionals, the course provided a platform for debate, knowledge and experience-sharing, and networking, while showcasing research and development in the Sport for All and physical activity sector, equipping attending leaders and managers with all-important tools.

Europe

A Year Packed of Activities at EU Level
The European Commission is a key stakeholder of Sport for All in Europe and its support is critical to the success of many programmes and initiatives. TAFISA is regularly involved in European work and activities, and works together with the EU on various topics related to Sport for All.

TAFISA representatives also attended the following events – among others – across the year:

- Erasmus+ Sport Info Day (31 January – 1 February)
- 2021 #BeInclusive EU Sport Awards Ceremony (4 May)
- EU Sport Forum 2022 (16-17 June)
- European Week of Sport Opening (23 September)
- #BeActive Awards Ceremony (29 November)

TAFISA Treasurer Janez Sodržnik Re-elected in EPAS Consultative Committee Bureau
On 13 June, elections took place to renew the members of the Consultative Committee (CC) Bureau of the Enlarged Partial Agreement on Sport (EPAS) at the Council of Europe in Strasbourg.

The composition of the new bureau is as follow:

Chair: Kolë Gjeloshaj, ISF
Vice-Chair: Mogens Kirkeby, ISCA
Members:
- Janez Sodržnik, TAFISA
- Pauline Johanet, Peace and Sport
- Charlotte Grand-Fabre, FSO
- Baiba Veisa, EFPM

Gender equality rapporteur: Emily Shaw, UEFA

TAFISA would like to thank former President Prof Juho Chang, Vice-President Liu Guoyong, Board Member Yasuo Yamaguchi and Mitra Rouhi-Dehkordi, who retired from the TAFISA Board of Directors in June 2022, for their substantial contribution to the development of TAFISA over the years.

TAFISA would like to thank former Vice-President Peter Barendse, who retired from the TAFISA Board of Directors in June 2022, for his substantial contribution to the development of TAFISA over the years.

3rd TAFISA Europe Conference held in Perugia, Italy
The 3rd TAFISA Europe Conference was held on the afternoon of Monday 26 September in Perugia, Italy as part of the 2nd TAFISA European Sport for All Games (see p.16). The conference hosted speeches and discussions on “Promoting Traditional Sports and Games in Europe: Successes and Strategies” and was concluded with the signing ceremony of the INTERACT Pledge.

EU Expert Group on Covid-19 and Recovery of the Sport Sector
European Commission Expert Group “Strengthening the recovery and the crisis resilience of the sport sector during and in the aftermath of the COVID-19 pandemic” held its 4th and 5th meetings on 23 February and 3 May, bringing together experts from the EU member states as well as observers from the sport movement, including TAFISA, to discuss the key challenges for the recovery of the sector.

TAFISA would like to thank former Vice-President Peter Barendse, who retired from the TAFISA Board of Directors in June 2022, for his substantial contribution to the development of TAFISA over the years.
Capacity Building

As one of its mandates, TAFISA provides comprehensive capacity building opportunities through education, training, and knowledge and experience sharing platforms and interactive sessions which are geared towards a coherent learning pathway for volunteers, staff, managers, and leaders of the Global Sport for All Movement.

This has therefore influenced TAFISA to review and strengthen its existing capacity building programmes and develop complementary programmes that could better address the gaps, needs and expectations in the Sport for All Movement.

Capacity building is provided through interactive webinars, workshops, and trainings, which are also opportunities for networking, skill development and increased employability chances.

In 2022, TAFISA offered opportunities for capacity building in different regions of the world, including CLCs for AUSC Region 5 and Saudi Arabia, as well as a webinar on “Mentoring in different regions of the world, including CLCs for AUSC Region 5 and Saudi Arabia”.

What's being offered?

TAFISA continues to review and improve on the offers to help trainees to increase their knowledge in Sport for All and provides an enhanced and high-quality capacity building framework. The project also developed an Innovation Hub called “The Joy of Movement Pioneers - JOMP” as its legacy programme.

A highlight of 2022 was the organisation of a JOMP Innovation conference during the ISPO fair in Munich, Germany on 29 November. The AICI project partners also met for the closing meeting in Siegen, Germany on the 19-20 December 2022, to evaluate the outputs and the impact.

For more information, visit:
https://www.sinn.international/active-city-innovation/

TAFISA Mission2030 Educational Modules

TAFISA Mission 2030 Educational Modules (1-day workshops) provide practical knowledge to succeed in each of the 13 TAFISA Mission 2030 themes.

TAFISA CLC Level 1

TAFISA Certified Leadership Courses (CLC) in Sport for All train and qualify national Sport for All leaders around the globe on effective leadership. Since its inception in 2007, and with the IOC support since 2010, more than 70 TAFISA International and National CLCs have been successfully hosted by TAFISA members and NOCs all over the world, resulting in an international network of more than 1000 graduates.

TAFISA CLC Level 2

Following the review of the TAFISA CLC programme, skill and needs analysis, and increased demands for further training of CLC participants, TAFISA’s CLC level 2 was developed to help trainees to increase their knowledge in Sport for All and enhance the implementation of TAFISA Mission 2030. The content of CLC level 2 gives an in-depth understanding of Sport for All and provides an enhanced and high-quality curriculum, zooming into specific areas of the TAFISA Mission 2030 and which also aligns Sport for All to global trends and SDGs.

The CLC level 2 content includes:
- Introductory session to TAFISA’s Mission 2030 and UN SDGs
- Four Selected Mission 2030 Modules
  - Global State of Sport
  - Policy Frameworks
  - Relevant case studies and good practices
  - COVID impact, challenges, and opportunities
  - Interactive group sessions

For more information, please visit:
http://tafisa.org/capacity-building

Active Cities

Active City Innovation

The Active City Innovation (ACI) project contributed answers to the question of how to turn cities into active cities through innovation. The impactful project which was led by Innovationsmanufaktur and Technical University Munich - TUM, funded by German Ministry of Education and Research as part of the wider International Sports Innovation Network programme (SINH-I), and was fully supported by TAFISA to its successful completion in December 2022.

The impact of ACI and SINH-I contributed to promoting the many benefits of improving well-being and enhancing social and mental health through physical activity and sport. With outputs and success stories, the project delivered experimentation scenarios in five different countries and designed ACI guidelines workbook and ACI capacity building framework.

TAFISA Signs MoU with Smart Cities and Sport Network

TAFISA was invited to join the Smart Cities and Sport Network (SCSN) in 2022, following a successful joint event with the TAFISA Congress in Tokyo 2019. TAFISA and the Smart Cities and Sport Network – an initiative that originates from the World Union of Olympic Cities (a TAFISA partner) – have signed a Memorandum of Understanding on 26 September. TAFISA’s Secretary General then joined the Smart Cities and Sport Summit held in Lausanne, Switzerland, on 24 – 26 October.

Through this partnership, TAFISA and Smart Cities and Sport will strive to develop and share knowledge in the fields of cities and Sport for All. The value and strength of Smart Cities & Sport lies in its unique network, in the emulation between its members and partners, the sharing of best practices and the mutual inspiration on how to use sport as a relevant and effective way to improve cities in all aspects of their development.
The 27th TAFISA World Congress was held from the 8th to 12th of June 2022 in Portoroz, Slovenia. The Congress was hosted by the Olympic Committee of Slovenia - Association of Sports Federation and Sports Union of Slovenia. Over the five days, 318 participants representing 173 organisations across 54 countries came together to meet, exchange, and discuss how Sport for All can adapt to a changing environment and better contribute to society.

An Inspiring Programme

Tackling the theme of “Sport for All in a Changing World”, the Congress offered insights from over 50 international speakers, moderators and panelists who contributed to an inspiring programme.

The Congress was kicked off with welcome words by TAFISA Honorary President Prof. Juho Chang, President of the Republic of Slovenia Borut Pahor (through a video address), and President of the Organising Committee Janez Sodržnik.

Prof. Cora Burnett from the University of Johannesburg followed with a keynote which assessed the current state of Sport for All in a world affected by complex issues such as the COVID-19 pandemic and stressed how sport can be utilised as a tool to address said issues. Prof. Burnett was then joined by a panel of speakers representing every continent to exchange on the current situations, priorities, and approaches of their specific region regarding sport.

The next session on “Stronger Together: The Power of the Sport for All Movement” brought together UNESCO Sport Section Chief Philipp Müller-Wirth, WHO Physical Activity Unit Head Dr Fiona Bull, IOC Member Felicite Rwemarika, and Ljubljana City Deputy Mayor Dejan Cnrek. The session focused on Sport for All’s ability to unite a diversity of people and organisations from very different backgrounds, countries and cultures around the common goal of creating a better world.

In the afternoon, the programme went on with six parallel sessions and the TAFISA Awards which celebrated the people and organisations whose leadership and significant contribution to the organisation and the Global Sport for All Movement at large are an inspiration to all of us.

The TAFISA World Congress went on for two additional days featuring the audience-favourite House of Commons Debate as well as an Open Mic session, before coming to an end as Slovenia passed the TAFISA flag on to the organiser of the 28th TAFISA World Congress 2023, to be held in Düsseldorf, Germany.

A Lasting Legacy

The Congress was a milestone for the Global Sport for All Movement and created a lasting legacy for the future. Notably, the Portoroz Resolution was signed by TAFISA and Congress participants as a declaration on the power and duty of sport to bring people together and promote peace.

Read the Portoroz Resolution
The TAFISA General Assembly took place on Friday 10 June during the 27th TAFISA World Congress. TAFISA’s supreme decision-making body approved 48 candidates to become TAFISA members, as well as the hosts of future TAFISA events. TAFISA’s Statutes were also revised and updated. The new statutes can be consulted here on TAFISA’s website:


8th TAFISA World Sport for All Games 2024
The General Assembly passed a motion to revoke the previous decision made in Tokyo on 15 November 2019, which elected Nizhny Novgorod, Russia, as the host city for the 8th TAFISA World Sport for All Games 2024.

29th TAFISA World Congress 2025
The TAFISA General Assembly elected Prague, Czech Republic, represented by Sokol to host the 29th TAFISA World Congress 2025.

9th TAFISA World Sport for All Games 2028
The TAFISA General Assembly elected Riyadh, Saudi Arabia, represented by the Saudi Sports for All Federation will host the 9th TAFISA World Sport for All Games 2028.

New Members
Among the many organisations who applied since the last TAFISA General Assembly (15 November 2019), 48 were approved to become TAFISA Members. This includes 22 National Members, 9 International Members and 17 Supporter Members. Please see p. 24-25 for more information on TAFISA Members and how to apply.

TAFISA Board of Directors 2022 - 2025
Elections took place for the Board of Directors. Wolfgang Baumann was elected TAFISA President and a new Board of Directors was elected for 2022-2025, with five women present on the Board for the first time in TAFISA’s history. Please see p. 44-45 for composition of the new Board.

Election of Honorary Members
The following were elected TAFISA Honorary President and Honorary Members in recognition of their contribution to TAFISA and the Sport for All Movement as former TAFISA Board Members:

Honorary President:
- Prof. Ju-Ho Chang (Korea)

Honorary Members:
- Peter Barendse (Netherlands)
- Leonard Thadeo (Tanzania)
- Dr. Mitra Rouhi (Iran)
- Prof. Yasuo Yamaguchi (Japan)

TAFISA would like to thank all those who took part in the TAFISA General Assembly 2022 and contributed to the future of the Global Sport for All Movement.

TAFISA Awards
During the TAFISA Awards Ceremony on 9 June, recipients of the prestigious TAFISA Jürgen Palm Awards Prof. Juho Chang and Vitor Pataco were celebrated and showed the audience the award they had received on the previous day in the company of Slovenian President Borut Pahor. The Award Ceremony went on to present the TAFISA Mission 2030 Awards, the TAFISA Anita Ghosh Award and the TAFISA Friends for Life Award to deserving individuals.

- Jürgen Palm Award
  - Borut Pahor, President of Slovenia
  - Juho Chang, Honorary President of TAFISA
  - Vitor Pataco, President of the Portuguese Institute for Sport and Youth

- Mission 2030 Awards
  - Academic Award: University of Ljubljana, Faculty of Sport and Business Award: First Citizens Sports Foundation
  - Policy Award: City of Ljubljana
  - Policy Award: UNESCO Participation Programme
  - Media Award: Sportanddev

- Anita Ghosh Award
  - Mentees of the Female Leaders of Tomorrow

- Friend for Life Award
  - Jorge Carvalho, Portugal
  - Keith Joseph, St Vincent & the Grenadines
  - Prof. Peter Kapustin, Germany
  - Matilda Mwaba, Zambia (posthumous)

TAFISA’s 30th Anniversary
On the occasion of TAFISA’s 30th Anniversary, a very special programme was held in the Tartini Theatre, retracing the history of TAFISA and inviting both pioneers and the new generation to connect and share their thoughts on Sport for All.

Thank YOU!
TAFISA would like to thank all the participants who came to Slovenia and joined the Congress. You are the ones who made the event so special and this event wouldn’t be the same without you! TAFISA would like to also especially thank the hosts of the Congress, the Olympic Committee of Slovenia - Association of Sport Federations and the Sports Union of Slovenia, for the wondrous work they did organising such a great event, and the excellent experience they allowed all participants to enjoy.

Learn More About the Awards and Awardees...
The 2nd TAFISA European Sport for All Games took place in the Umbria region of Italy on 23 – 29 September 2022. Hosted by FIGeST, the TAFISA European Sport for All Games welcomed delegations to Umbria over the course of a week. More than 40 sports were represented by teams demonstrating their Traditional Sports and Games in Perugia as well as the cities of Acquasparta, Toldi and Gualdo Tadino, offering an international show of cultural diversity.

The week-long experience of Perugia culture and sports kicked off with delegations taking to the Santa Giuliana stadium as well as the historic city centre of Perugia where they performed and introduced their Traditional Sports and Games to curious passersby. From Poleh Perściënówka (“ringnetball”) to Gaelic traditional sports, Tug of War, Field Archery, and Hungarian Whip Cracking among many others, locals and tourists had a unique opportunity to play sports and games from all over Europe and experience diverse cultures and traditions.

The day concluded with the Games’ Opening Ceremony in the Palasport Pellini where the delegations were called one by one to the sound of a live orchestra. FIGeST President Enzo Casadidio stated “Traditional Sports and Games represent true being together, they are a great chance to meet and stay together in one of the best ways” TAFISA President Wolfgang Baumann confirmed “Traditional Sports and Games are very much alive, this is the message of today”. The night concluded with the Orchestra playing Beethoven’s Ode to Joy as a symbol of European unity and peace, before closing with the Italian anthem.

During the following days, the historic centre of Perugia along with the cities of Acquasparta, Toldi, and Gualdo Tadino became the international stage where delegations continued spreading the joy of playing their Traditional Sports and Games with the local and international audience.

On the afternoon of Monday 26, the Official Conference of the 2nd TAFISA European Sport for All Games and 3rd TAFISA Europe Conference was held in the Aula Magna of Perugia University and hosted speeches and discussions on “Promoting Traditional Sports and Games in Europe: Successes and Strategies”. The Conference concluded with new organisations signing the INTERACT Pledge and thus committing to promote Sport for All through their work.

On Tuesday 27, over 500 children from the region traveled to Perugia for the event’s “School Day”. Pupils marveled at performances ranging from Romanian dances, Georgian traditional martial arts, and the German delegation’s spinning acrobatics. They were then invited to join teams on the pitch and play a variety of sports and games, including horseshoe throwing, tchoukball, frisbee, kettlebell, lancio del ruzzolone, and slingshot, among many others. The day concluded with delegations parading with their countries’ flags through the streets of Gualdo Tadino, host to the Closing Ceremony.

TAFISA would like to once again express its gratitude to FIGeST and its President Enzo Casadidio for organising the Games, as well as the cities of Perugia, Gualdo Tadino, Acquasparta, and Toldi for hosting events, CONI and the European Commission for their support, and all delegations for coming to Italy and sharing not only their games and cultures but also their communicative enthusiasm and high spirits!
Olympism 365: a New Framework for Cooperation between the IOC and TAFISA

Recognised by the International Olympic Committee (IOC) since 2010, TAFISA has been graced by the support of the leader of the Olympic movement for the last 12 years. The partnership between the two organisations strengthened the global Sport for All Movement and led to success stories such as the TAFISA Certified Leadership Courses in Sport for All. 2022 was a year of new developments as the IOC rolled out its Olympism 365 strategy, which was adopted in 2021 as the implementation arm of Recommendation 10 of Olympic Agenda 2020+5. The Olympism 365 strategy aims to strengthen the role of sport as an important enabler for the Sustainable Development Goals (SDGs) of the United Nations (UN) and to connect people with the Olympic values everywhere, every day. It was presented by IOC Member Ms. Felicite Rwemarika from Rwanda during the TAFISA World Congress' plenary session “Stronger Together: The Power of the Sport for All Movement” on 9 June.

The responsibilities of the Olympic 365 Commission are to:
- Advise on the IOC’s strategic approach to strengthening the role of safe, inclusive and sustainable sport as an enabler of the Sustainable Development Goals, and connect more people, from more diverse communities, to Olympism - 365 days a year.
- Provide recommendations on enhancing the coherence, coordination and collective impact of programmes, partnerships and initiatives across, and beyond, the Olympic Movement, aimed at strengthening the positive social impact of sport.
- Analyse the implications for Olympism 365 of key strategic developments, future priorities and innovation across the Olympic Movement, development financing, corporate responsibility and social policy.
- Promote the relevance of Olympism 365 to stakeholders and partners who can help sustain and scale the contribution to sport and Olympism in society to sustainable development, including Olympic leaders, policy-makers, development financing institutions, foundations and social development institutions.

(Excerpt from https://olympics.com/ioc/olympism-365-commission)

Paving the Way for Practical Actions

Those endeavours are aligned with practical work engaged by both organisations to identify how TAFISA can contribute to the Olympism 365 Strategy, and vice-versa. A meeting took place on this topic at IOC Headquarters between IOC Head of Public Affairs Katia Mascagni, IOC Associate Director Olympism 365 Ollie Dudfield, and TAFISA Secretary General Jean-Francois Laurent. TAFISA thanks the International Olympic Committee for its ongoing support.

TAFISA & UNESCO Partnership

As an organisation that is recognised by, and is in official partnership with UNESCO, as well as a member of the UNESCO CIGEPS (Intergovernmental Committee for Physical Education and Sport) Consultative Committee, TAFISA takes pride in contributing to and relaying UNESCO initiatives in the field of Sport for All and physical activity.

2022 was a year full of activities as TAFISA participated in the following:
- MINEPS VII Programme Committee Meeting on 31 January
- Bilateral Meeting with Philipp Müller-Wirth, Chief of the Sport Section of UNESCO, on 16 February
- CIGEPS Informal Consultation Session on 7 September
- CIGEPS Ordinary Session on 27 and 28 October
- Fit for Life Workshop: Empowering Women and Girls through Sport on 21 November
- CIGEPS/ Fit for Life Working Groups “Sport Counts” and “Sport Cares” first joint meeting on 20 December

It is during the TAFISA Congress that the UNESCO Participation Programme received the TAFISA Mission 2030 Award for Public Policy – funding sport projects all over the world including TAFISA/Fiji National Sports Commission “Women Leadership Through Sport for All – Training the next Generation of Women Sport for All Leaders in Oceania” programme and workshop on 24 – 26 February (see p. 7 for more information). The UNESCO Participation programme will once again fund the TAFISA initiative – this time in partnership with CANOC in 2023: “Training the next generation of Women Sport for All leaders in the Caribbean.”

TAFISA thanks UNESCO and CIGEPS for their on-going support and partnership.

More information about UNESCO’s Fit for Life campaign, how to get involved and publications (flyers, infographics, data) is available at: www.unesco.org/en/sport-and-anti-doping/fit4life
On 2 October at 10am local time, the world connected as over 350,000 participants from 88 countries joined the TAFISA World Walking Day – 24 Hours Around the Globe!

Creating a wave across the world from east to west, the event aims to connect people through Sport for All. This year, TAFISA strived to promote peace and solidarity, bringing participants together to foster harmony, friendship, and build bridges between groups, communities and nations.

During the day, people from all over the world participated through social media platforms where they exchanged, encouraged each other, and followed the baton as it made its way through all time zones.

Starting off in Oceania from New Zealand, Fiji, Papua New Guinea, and Australia, the baton was passed across the ocean to Japan and Korea. The baton then travelled the Asian continent making stops in Sri Lanka, India, Iran, and Kazakhstan. Continuing its westward journey, the relay made its way through the African continent as well as Europe, where it joined the European Week of Sport with its #BeActive message. Having travelled through Mauritius, Zimbabwe, Egypt, Slovenia, Botswana, Croatia, Germany, Namibia and Portugal among others, the relay ended its European and African journey in Togo, Sierra Leone and Iceland where the baton was cast across the Atlantic Ocean towards the American continent. Finally, participants were connected from Brazil, Barbados, the Dominican Republic, Saint Lucia, Saint Vincent and the Grenadines and across the United States.

TAFISA would like to thank and congratulate all participants for their outstanding contributions towards passing the baton, finishing the relay, and making it an undeniable success!

We would also like to address a special thanks to our Pacesetters and Partners for their tremendous support in promoting the event and encouraging more people to join!
In total, the baton was passed in 88 countries:

Albania, Angola, Australia, Bangladesh, Barbados, Belgium, Botswana, Brazil, Bulgaria, Burundi, Cameroon, China, Chinese Taipei, Croatia, Czech Republic, Democratic Republic of the Congo, Denmark, Dominican Republic, Egypt, Estonia, Eswatini, Fiji, Finland, France, Germany, Ghana, Greece, Haiti, Hong Kong, Hungary, Iceland, India, Indonesia, Iran, Ireland, Israel, Italy, Japan, Jordan, Kazakhstan, Kenya, Korea, Kosovo, Kuwait, Latvia, Lesotho, Macau, Malawi, Malaysia, Mali, Malta, Mauritius, Mexico, Morocco, Mozambique, Namibia, Netherlands, New Zealand, Nigeria, Pakistan, Papua New Guinea, Philippines, Poland, Portugal, Qatar, Romania, Saint Lucia, Saudi Arabia, Serbia, Sierra Leone, Slovakia, Slovenia, South Africa, Sri Lanka, Saint Vincent and the Grenadines, Sweden, Switzerland, Thailand, Togo, Trinidad and Tobago, Tunisia, Turkey, Ukraine, United Arab Emirates, United Kingdom, United States of America, Zambia, Zimbabwe.

**Follow Us!**

Visit the new online platform: [https://www.worldwalkingday.org/](https://www.worldwalkingday.org/)

Relive the event through our special Instagram stories: @tafisaofficial

And the #worldwalkingday hashtag on Twitter

**Partner**

Catmosphere Foundation has once again joined forces with TAFISA to build a stronger platform for Sport for All activities and programmes. TAFISA is proud to support Catmosphere’s Campaign, Catwalk, a global, 7 km outdoor walk, designed to raise awareness about Big Cat conservation.

**Pacesetters**

TAFISA – Japan
Why Join?

Our member structure is unique and inclusive, comprising both governmental and non-governmental organisations, including:

- National and International Sports / Sport for All Federations
- National Olympic Committees
- Ministries of health, culture, education, sport, etc.
- Cities and Municipalities
- Educational Institutions

To become a TAFISA member, fill in and return the application form found at: www.tafisa.org/tafisamembers

Check out our Membership Package

See what benefits TAFISA Members enjoy p. 26
As a Member-centric organisation, TAFISA’s number one priority is to serve the priorities, interests and expectations of all its members. Members of TAFISA are not only responsible for the strategic direction of the organisation, but also ensure TAFISA adheres to its mission, vision and core values. The non-exhaustive list below has been made according to TAFISA’s Key Focus Areas with the aim to highlight benefits that result from being a TAFISA member.

Advocacy
1. TAFISA places the Sport for All Movement on an international platform by giving members a voice and ensuring their voices are heard.
2. TAFISA represents members on international bodies, in global committees and working groups, and through partnerships spanning multiple sectors.
3. TAFISA regional bodies and programmes are in place to focus on the specific continental needs of members and support activities and member development in each region.
4. The TAFISA President, Board of Directors and Special Advisors visit members on request and invitation to consult and politically support efforts in their country/region.
5. TAFISA offers political support by providing relevant resources such as policy papers, scientific documents, calls for action, signing of declarations, etc.

Programmes and Events
1. Members are the first served and to find out information and receive invitations for TAFISA’s ever-expanding, diverse range of programmes and events.
2. Members have exclusive access to a selection of programmes, events and services.
3. Members can not only participate in but also have exclusive rights to host TAFISA programmes and events (bidding rules apply for flagship events).
4. Members are invited to share their work across TAFISA’s communications channels and are the first to receive news and opportunities shared exclusively with members.
5. Members receive access to an extensive and eclectic variety of resources, including guidelines, toolkits, strategies, action plans, etc.
6. Member development is accessible through educational, training and capacity building opportunities.
7. Members can seek TAFISA’s advice and expertise by simply contacting the TAFISA Office and have access to a global network of experts in various fields related to Sport for All and physical activity.

Networking and Experience Sharing
1. Members have an abundance of physical and virtual opportunities to network, learn and exchange with more than 383 fellow Member organisations from more than 170 countries worldwide.
2. Members can bid to host TAFISA flagship events (including TAFISA World Congress, TAFISA World Sport for All Games, TAFISA Regional Sport for All Games, TAFISA World Martial Arts Festival).
3. Members can nominate a candidate to stand for the TAFISA Board of Directors’ elections.
4. Members can promote themselves as an official Member of the TAFISA Family, including making use of the TAFISA logo and branding (as per Guidelines).
5. Members are entitled to apply for TAFISA patronage for their own programmes and events and can promote these via TAFISA communication channels.
Opportunities for Members

Join Catwalk 2023 on Saturday 4 November!
On 5 November, 64,000 people from 119 countries took part in the yearly Catwalk, a 7-kilometer outdoor walk that everybody can join. Held every year by Catmosphere, a foundation dedicated to big cats conservation, Catwalk is designed to raise awareness about our interconnected wellbeing and the plight of seven big cats, namely the Lion, Tiger, Puma, Jaguar, Cheetah, Leopard, and Snow Leopard, who are currently threatened by habitat loss.

TAFISA is proud to be a partner of Catmosphere and to support Catwalk, promoting healthy environments through Sport for All and physical activity. On 13 September 2022, TAFISA President Wolfgang Baumann was invited to join a panel discussion on Catmosphere and Catwalk at the US Chamber of Commerce in Washington D.C., USA. On this occasion, he and Secretary General Jean-François Laurent had the opportunity to meet with HRH Princess Reema bint Bandar Al Saud, Saudi Ambassador to the United States and founder of Catmosphere, to discuss the partnership between both organisations.

TAFISA invites its members, partners, and friends to join Catwalk 2023 on 4 November and spread the word to promote our collective wellbeing. Anyone can join.

Visit https://catmosphere.org/catwalk/ for more information.

Apply to join TAFISA Master’s Degree Programme!
TAFISA and Leipzig University’s Sports Science Faculty are proud to offer a Master of Arts (M.A.) in International Sports Development to empower current and future leaders to work in sports organisations, providing them with the knowledge, expertise, and tools to develop Sport for All and grassroots sports.

This initiative is part of a comprehensive capacity building strategy to train a new generation of skilled Sport for All managers to professionalise and further develop the Sport for All and grassroots sports sectors. It will maximise the contribution sport can make to society, ultimately building a better world through Sport for All.

The deadline for application to the M.A. Programme has been extended to 31 July 2023, apply now and spread the word!

TAFISA Members and interested organisations are encouraged to nominate candidates and provide support by covering their tuition fees. Contact the TAFISA Office for more information.

The M.A. is a blended-learning semi-virtual programme offers in-depth, research-based, and application-oriented knowledge, and provides skills and competences that enable students to work in sports organisations at regional, national and international levels.

The first semester will start on 1 October 2023. The standard period of study is four semesters (120 ECTS). Students complete the M.A. International Sports Development (Continuing Education) by writing a Master’s thesis. The M.A.’s programme is delivered in English.

Learn more about the master’s details, curriculum, admission and application requirements, and career prospects on the official website.


MA programme
INTERNATIONAL SPORTS DEVELOPMENT
Be a Master of Sport for All

www.tafisa-master.com
Female Leaders of Tomorrow

Female Leaders of Tomorrow (FLOT), co-funded by the European Commission from 1 January 2020 to 31 July 2022, has been brought to a successful conclusion.

About the FLOT project
Female Leaders of Tomorrow (FLOT) aimed to equip and empower a new generation of young African and European women who are currently working (or volunteering) in Sport for All with the necessary skills, knowledge, experience and guidance to lead the Global Sport for All Movement.

FLOT was designed as a global mobility and mentoring programme to allow participants to strengthen their future employability and enhance their personal and professional development through the acquisition of new skills, knowledge and experience gained through non-formal education and best practice in foreign countries. Whilst the ongoing COVID-19 pandemic prevented any mobility in the first two years of the project, mentees and mentors gathered for a first time in June 2022 in Slovenia.

FLOT Family joins the 27th TAFISA World Congress in Slovenia
The FLOT Family held its first physical meeting on the occasion of the 27th TAFISA World Congress in Portorož, Slovenia on 6 – 12 June.

The FLOT mentees led a special parallel session during the Congress focusing on “Empowering the Female Sport for All Leaders of Tomorrow”. The session was moderated by Tinka Leskovec (FLOT mentor) and featured exclusively FLOT speakers, highlighting the value and necessity of such programmes which offer empowering opportunities for women to develop and grow within the sport sector.

The session further provided an opportunity for the mentees to present their individual projects via a poster presentation. As part of the FLOT project, each mentee was tasked with designing their own project relating to Sport for All which they executed with the guidance and support of their mentors and project partners. Find out more about Mentees’ projects here: www.flotsport.org/index.php/mentees-projects/

As part of the Congress, Anna Mguni (FLOT mentor) joined a panel discussion during the morning plenary session where all panellists shared about the current situation and priorities in their region of the world, pointing out how programmes, approaches and interventions need to be tailored to the specific circumstances in which they are implemented. In the afternoon Kafu Reva (FLOT mentee) and Kaja Ruck (FLOT mentor) were invited to moderate two of the main sessions.

On the evening of 9 June, participants of the 27th TAFISA World Congress joined the TAFISA Awards Ceremony and acclaimed the global Sport for All Movement’s leaders and trailblazers. All FLOT mentees were presented with the prestigious Anita Ghosh award which celebrates women who have done an outstanding contribution towards the empowerment of women and girls in Sport for All in challenging environments.

TAFISA wishes to thank the FLOT Family who have remained motivated and committed throughout the project!

Europe in Action

After three full years of exciting activities, the Europe in Action Project has come to an end!

The co-funded by the Erasmus+ Programme of the European Union Europe in Action project had commenced in 2020 with the aim to promote participation in sport and physical activity through providing analytic, educational, and knowledge activities that contribute to transferring existing key policies into practical action.

Following the project kick-off, project partners undertook a Europe-wide mapping of national sports policies and key deliverables to understand how European sport policies are being transferred into practical action at the national and regional/local levels. Alongside the mapping, the first phase of the Good Practices collection was launched to provide an opportunity for European Sport for All stakeholders to learn from the successes of others.

The following years, project partners set out to develop educational modules based on key themes evidenced in the mapping of key deliverables. All 13 educational modules were designed to fill an existing gap in terms of non-formal education, support sport organisations in the implementation of programmes and events, and promote Health Enhancing Physical Activity and Sport for All throughout Europe.

In its third and final year, the project offered an opportunity to bring together Sport for All actors for knowledge and experience sharing and introduce them to case studies and good practices.

Europe in Action in Numbers

Europe in Action is co-funded by the Erasmus+ Programme of the European Union and is led by TAFISA with 8 project partners: Greek Ministry of Culture and Sport, Turkish Sport for All Federation, Association Sport for All Serbia, Knowledge Centre for Sport and Physical Activity Netherlands, Cyprus Sports Organisation, Ministry of Sport of the Republic of Poland, Portuguese Institute of Sports and Youth, and Sport Union of Slovenia.

Project partners delivered the following key outputs:
- Capacity Building Platform
- Good Practices Database
- Key European Policies Database
- Country Insight Resources
- Report on EU Grassroots Sports Policy
- Delivery Framework
- 13 Mission 2030 Educational Modules through Capacity Building Workshops
- Project Conference

For more information or to apply to host an education module, visit: https://mission2030capacitybuilding.com
INTERTACT

INTERTACT (International and European Sport Organisations Activating Citizens), co-funded by the Erasmus+ Programme of the European Union from 1 January 2021 to 31 December 2022, was successfully brought to completion.

PURPOSE

Under the motto “Inclusive. Inspiring. Sport for All”, INTERTACT was the first project worldwide made by International and European Sport Organisations (ISOs), for ISOs in the field of Sport for All. It supported and empowered ISOs to develop and promote Sport for All, positioning them as key leaders of the Sport for All Movement.

PARTNERS

In 2022, the ITTF Foundation hosted a project meeting and INTERTACT training pilot in Leipzig, Germany on 3 – 5 May, the Sports Union of Slovenia organised a project meeting, and INTERTACT Session and Pledge Signing Ceremony at the TAFISA World Congress in Portoroz, Slovenia on 6 – 12 June, the Italian Federation of Traditional Sports and Games hosted an INTERTACT Festival Pilot and Pledge Signing Ceremony during the 2nd TAFISA European Sport for All Games in Perugia, Italy on 23 – 29 September, and TAFISA hosted the INTERTACT Opening and Final Conferences (online) on 26 January and 2 November.

Re-live the various online events and discover our ISO of the Month interviews on our Multimedia page: https://interact-sport.com/community/multimedia/

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THE PROJECT CONTINUES!

The success of the INTERTACT project was rewarded with a continuation of the funding of the Project by the Erasmus+ Programme of the European Union for another three years (2023 – 2025). Project partners are joined by the University of Limerick (Ireland), International University Sports Federation (FISU) and European Flying Disc Federation (EFDF) while the test group will continue its work as a newly founded Advisory Board. The project will implement and enhance the INTERTACT Toolkit and Capacity-building Framework, conduct research on the impact of Sport for All within ISOs, develop a Sport for All theory of action for ISOs and an INTERTACT label.

The INTERACT Team thanks the European Union of its support and funding.


INTERACT

IMPACT

- 331 International Sport Organisations and 156 European Sport Organisations reached and integrated in the INTERACT Directory
- 7 outputs
- 11 project partner meetings – 5 onsite and 6 online
- 7 multiplier sport events open to the public including
- 11 video interviews of ISOs of the Month
- 13 test group members
- 26 INTERACT pledge signatories
- 3 INTERACT Conferences, with over 550 participants & 20 speakers

TEST GROUP

The INTERACT Test Group was composed of selected ISOs that are interested in exchanging on the topic and accompanying the INTERACT project. The project team thanks the following organisations for their engagement and contributions.

- European Federation for Traditional Sports
- International University Sports Federation (FISU)
- International Federation of Traditional Sports
- University of Limerick (Ireland)
- European Flying Disc Federation (EFDF)

OUTPUTS

Discover our interactive INTERACT Outputs at www.interact-sport.com!

- Online Directory of International and European Sport Organisations
- Study and report on ISOs Challenges, Opportunities, Needs and Expectations in Sport for All
- INTERACT Pledge to Activate Citizens
- INTERACT Good Practices Online Platform
- INTERACT Toolkit
- INTERACT Capacity-Building Framework
- INTERACT Festival

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INTERACT
SPIECH (SPORT AND PHYSICAL ACTIVITY IN CULTURAL HERITAGE ENVIRONMENTS)

Project lead: Tempolivre (PT)
Period: January 2021 – June 2023
Partners:
- Sport Fryslan (NL)
- Gargano Municipality (IT)
- Olympic Committee of Slovenia – Association of Sports Federations (SLO)
- Guimaraes Municipality (Portugal)
- Institute for Social Research IRS (IT)
- Altogarda Volley (IT)
- TAFISA (Int)

Budget: € 386,357.00

FAIR+ (FORUM FOR ANTI-DOPING IN RECREATIONAL SPORT+)

Project lead: EuropeActive (EU)
Period: January 2020 - December 2022
Partners:
- European Institute for Socioeconomics (EU)
- Anti-Doping Authority of the Netherlands (NL)
- Cyprus Anti-Doping Authority (CY)
- Aarhus University (DK)
- Sapienza University of Roma (IT)
- Anti-Doping Norway (NO)
- TAFISA (Int)

Budget: € 391,180.00

PACTE+ (PROMOTING ACTIVE CITIES THROUGHOUT EUROPE+)

Project lead: Sport and Citizenship (FR)
Period: May 2022 – April 2026
Partners:
- International Council for Sport, Science and Physical Education (IN)
- European Cyclists Federation (EU)
- European Federation for Company Sport (EU)
- CIP (Consulat General in U.S.A)
- Technical University of Munich (DE)
- Limerick City and County Council (IE)
- City of Angers (FR)
- City of Graz (AT)
- City of Fredrikstad (NO)
- TAFISA (Int)

Budget: € 400,000.00

Cultural heritage is one of Europe’s greatest strengths and it forms an integral part of the life of its citizens. SPACHE (SPORT and Physical Activity in Cultural Heritage Environments) explores the link between cultural heritage and physical activity. The project aims to connect both sectors to raise awareness about the importance of an active lifestyle and in-

FAIR+ continues the work of the existing FAIR project, reviews the existing interventions on doping in recreational sport, and food/supplements for sportspeople and represents an opportunity to develop a Europe-wide network to assess good practices and develop new methods with the help of renowned experts in the field of doping like Anti-Doping Authorities, Universities, and Research Centres. The FAIR+ project also proposes the first pan-Europe study of doping practices in recreational sport.

PACTE+ continues the work of the existing PA project, with its aim to inform European municipalities on the crucial role they can play promoting physical activity. Its priority objective is to encourage cities to develop a proactive approach to the promotion of physical activity, in sight of improving individual and collective well-being. The project is built around four pilot interventions which will be focused on four cities to showcase benefits of implementing an active city strategy. These lighthouse cities will help to showcase the need for an Active city strategy and the interest of the PACTE Matrix for Change in doing so. Moreover, it will help to integrate further methodological elements in the Matrix for Change to better tackle raising concerns in urban policies, such as the question of the environmental dimension, smart cities concept and the overall issues raised during the COVID19 crisis.

Support Us!

TAFISA recognises and appreciates its privileged position to bring joy, health, social interaction, integration and development to all people in all countries through the promotion of Sport for All and physical activity. Over the last few years, we have been training and empowering a new generation of Sport for All leaders through non-formal education and capacity building as well as focusing on closing the gender gap in sport and sport leadership through targeted mentorship programmes, workshops and webinars series. We are encouraging people from all over the world to stay connected and champion social causes close to their heart through joining an annual global 24-hour relay by playing their favourite sport or physical activity. We are continuing to host global events to offer a platform for the 383 members of the Sport for All Movement to meet, exchange and learn from one another’s practices and success stories. Furthermore, we are proud to fight for the recognition and implementation of Sport for All policies and strategies by providing resources, guidance and support, and through our ongoing partnerships with global changemakers, decisionmakers and leading bodies in the field.

How to Donate?

TAFISA’s ambition is for Sport for All and physical activity to be accessible for all members of society in every country and community around the world. This can only be achieved through the removal of barriers which are preventing participants from reaching their full potential.

We are asking you to contribute to TAFISA’s mission and vision by donating as little as € 1.0 which will bring us one step closer to making sport accessible for everyone by bringing TAFISA programmes, events and activities to communities where there is the greatest need. You can simply send a donation to TAFISA using the bank details below.

Account Holder: TAFISA
Account Number: 73 89 00 000
Bank: Commerzbank Frankfurt – Hoechst Branch
IBAN: DE58 5004 0000 0738 9000 00
BIC: COBADEFFXXX

What is your donation used for?

Every donation we receive goes towards supporting the wide range of activities that we do. For example, it could fund:

- Much needed educational activities, training and capacity building to support sport organisations in low- and middle-income countries in unleashing their full potential
- Supporting the participation of young women in mentorship and leadership programmes
- The development of resources and toolkits that aid grassroots sport organisations in implementing Sport for All and physical activity programmes in their communities
- The organisation of global campaigns that foster peace, mutual understanding and social cohesion through the joy of Sport for All by building bridges across people and communities.
- The implementation of thematic webinars and workshops tackling key topics, including Social Inclusion and Gender Equity, which contribute to creating a better world through Sport for All.

Your Support Matters!

By donating to TAFISA you will contribute towards bridging people and communities through a shared passion for Sport for All and physical activity; creating a sense of equity amongst all groups of people; building better societies for this generation and the next to enjoy; providing access to much-needed information, resources and education, and lots more!

TAFISA guarantees the most effective use of every donation and will endeavour to continuously monitor and improve our efforts to ensure the highest standards of efficiency.

Website: www.tempolivre.pt/en/spache/
Kids are Made to Play, and we have a duty to provide a safe, welcoming, inclusive and fun environment to create early positive experiences in play and physical activity. TAFISA and Nike have been partnering up since 2013 to implement that vision through activities that range from advocacy and awareness raising to capacity building and resources sharing. In 2022 the cooperation focused on “Empowering Women – Building Capacity”, sharing and distributing resources such as the Made to Play Coaching Girls Guide.

**Made to Play Coaching Girls Guide**

Created by Nike and We Coach, with support from Youth Sport Trust, the Made to Play Coaching Girls Guide enables coaches to get girls to play and keep them engaged.

The guide focuses on five pillars:

- Make sure the playing space & team culture work for girls.
- Create connections with girls.
- Let girls compete.
- Focus on progress, not the final outcome.
- Encourage girls to be brave, not perfect.

**TAFISA has launched a global workshop series to train and educate coaches, leaders, and managers using the Coaching Girls Guide, with the following objectives:**

- Improve the quality of sport coaching offered to girls and women.
- Encourage girls and women to train as sport coaches.
- Increase the number of girls who are physically active, women who are trained coaches, and women leaders across the Global Sport for All Movement.
- Establish a network of trainers that are committed to the principles of the Coaching Girls Guide and dedicated to distributing it within their own setting.

In 2022, TAFISA delivered four Coaching Girls Guide Workshops:

- Saudi Arabia, in partnership with Saudi Sports for All Federation, on 3 February, which also introduced the Hijab Product Playbook.
- Fiji and Solomon Islands, on 26 February.
- The Caribbean, in partnership with CANOC, on 21 May.
- Southern countries of Africa, on 6 September, in partnership with African Union Sports Council Region 5.

The 4 workshops empowered 302 coaches from 29 countries to use the Coaching Girls Guide and better adapt their coaching to girls and women, providing a better experience in Sport for All and preventing dropout.

TAFISA would like to thank Nike for their longstanding partnership.

**Find out more about our work in the field of Gender Equity on our dedicated website page, which includes the Coaching Girls Guide among other practical resources:** [http://tafisa.org/gender-equity](http://tafisa.org/gender-equity)
Advocacy

TAFISA Speaks at ISPAH Congress 2022
TAFISA attended the 9th ISPAH Congress 2022 from 23rd to 26th October in Abu Dhabi, UAE. Under the theme of ‘Making Every Move Count’, the Congress was built on the central message of the latest Global Guidelines on Physical Activity and Sedentary Behaviour 2020. TAFISA BoD Member Jacqueline Kruenenberg was given an opportunity to give a keynote entitled ‘All Hands on Deck for Sport for All’, introducing TAFISA’s initiatives.

All, build stronger partnerships and engage people of all walks of life to be physically active.* The full pledge can be consulted on the official platform: TAFISA’s #HealthyLifestyle4All Pledge

Smart Cities & Sport Summit
TAFISA joined the Smart Cities & Sport Summit in Lausanne, Switzerland on 24-26 October. The annual Summit provides an international platform for cities to share knowledge and experiences. The 2022 edition focused on sportification of cities - how cities can become playgrounds to bring people closer to sport.

8th IWG World Conference on Women & Sport
The 8th IWG World Conference on Women and Sport took place at the New Zealand International Convention Centre in Auckland, New Zealand from 14 - 17 November. During the conference, TAFISA Senior Manager Game Mothibi presented a research paper entitled ‘Impact of the International Working Group on Women and Sport (IWG) on Female Sport Participation in Botswana: Policies, Leadership and Media Coverage’, highlighting the role played by TAFISA in availing opportunities for women and volunteers in sports to be empowered.

Panel discussion on how to turn urban spaces into physical activity playgrounds at ISPO 2022
This year’s ISPO (Internationale Fachmesse für Sportartikel und Sportmode) took place on 28 – 29 November and offered a wide range of products and innovative ideas. As part of the panel discussion on ‘Joy of Movement: How urban space turns into a physical activity playground’, TAFISA Secretary General Jean-François Laurent highlighted the importance of increasing the awareness to contribute to increased physical activity globally. During his intervention, he showcased the INTERACT project as an example of how International Sport Organisations can play an active role in promoting Sport for All and physical activity.

DOSB General Assembly
A long-standing supporter of TAFISA, the German Olympic Sport Confederation (DOSB) invited TAFISA President and Secretary General to attend its General Assembly on 3 December.

TAFISA Signs #HealthyLifestyle4All Pledge at EU Sport Forum
On 25-27 June, the EU Sport Forum was held in Lille, France, under the theme “European Sport: Fair, Inclusive and Fit For a Future”. Mariya Gabriel, Commissioner for Innovation, Research, Culture, Education and Youth, EU Commissioner for Innovation, Research, Culture, Education and Youth, invited TAFISA to sign the #HealthyLifestyle4All Pledge on behalf of TAFISA, in the presence of EU Commissioner for Innovation, Research, Culture, Education and Youth, Mariya Gabriel. The pledge reads:

"TAFISA will focus on advancing policymaking for healthy lifestyles guided by their Mission 2030 “For a Better World through Sport for All”. The aim of this initiative is to raise awareness and promote the benefits of Sport for All, build stronger partnerships and engage people of all walks of life to be physically active.”

Global Design Challenge for Sport and Physical Activity 2022
For its third edition, the Global Design Challenge for Sport and Physical Activity (GDC) had registrants from 26 countries all over the globe! The 9 most promising project submissions were awarded a total of € 15,000 in grants by a panel of judges comprising TAFISA Head of Operations Gaëtan Garcia along with international experts from diverse fields.

Launched by University College Cork, Ireland, in association with Sport Ireland, and under the patronage of UNESCO, the GDC comprises a strong team of partners such as TAFISA, AUSC Region 5, Sport for Life, and Sport Matters, among others. See more on https://gdc2022.devpost.com

17th Council of Europe Conference of Ministers Responsible for Sport
The 17th Council of Europe Conference of Ministers responsible for Sport took place in Antalya, Turkey, on 26 October. The conference’s programme “Inclusion of Migrants and Refugees through Sport: Assessing Current Best Practices, Identifying Vulnerabilities, and Finding Ways to Move Forward” assembled representatives of the 45 Council of Europe Member States and representatives of the Enlarged Partial Agreement on Sport (EPAS) Consultative Committee. TAFISA was presented by its Treasurer Janez Sodrznik, Msc. (Slovenia) as a member of the EPAS Consultative Committee Bureau.

High-level Group’s Recommendations to Achieve Gender Equality in Sport
The high-level group on gender equality in sport has put forward an action plan and recommendations to achieve a more equitable gender balance in sport. These have been addressed to the European Commission, EU Member States, national and international sports bodies as well as grassroots organisations. The recommendations are proposed in the following 6 thematic areas:

1. Participation
2. Coaching and Officiating
3. Leadership
4. Social and Economic Aspects of Sport
5. Media Coverage
6. Gender-based Violence

https://op.europa.eu/en/publication-detail/-/publication/684ab3af-91f7-11ec-83e1-01aa75ed71a1
The TAFISA World Congress 2023 is coming to Düsseldorf, and the city is gearing up to welcome the world’s leading experts and professionals in physical activity and Sport for All!

Under the theme “Sport for All: More Together than Ever”, the Congress is set to welcome up to 500 participants from over 80 countries who will connect, learn, share experience, and exchange knowledge on how Sport for All can contribute to a better world.

The 28th edition of the TAFISA World Congress is organised by the German Olympic Sports Confederation (DOSB), the State Government of North Rhine-Westphalia, the Regional Sports Confederation of North Rhine-Westphalia, and TAFISA.

Register to the Congress and discover the event’s programme and details on the Congress official website, which features all necessary information to plan your trip to Düsseldorf:
https://www.tafisacongress-duesseldorf2023.com

Sessions
- Rethinking urban policy to foster physically active lifestyles
- Engaging the media for Sport for All
- House of Commons Debate:
  - Does Sport foster social cohesion?
  - Does Sport for All have the obligation to support a global human rights movement?
- How can International Sport Organisations bridge the gap with grassroots sports?
- Active Spaces: Organising Sport for All in different settings
- Knowledge and Expertise: qualifying the next generation of Sport for All leaders
- Fostering Girls and Women participation in Sport for All: the significance of an inclusive approach through grassroots coaching
- What role and responsibility can Sport for All play to tackle the Climate Crisis?
- Fostering Peace building through Sport for All
- Crafting a human-centred wellbeing model in Sport for All
- And more...!

For any inquiry or question about the Congress, please contact tafisa-congress2023@dosb.de

**November 1**
- Arrival of Participants
- Regional Meetings

**November 2**
- Opening Ceremony
- Plenary Session I
- Parallel Sessions
- House of Commons Debate
- TAFISA Awards Reception

**November 3**
- Sport for All Case Study Visits
- TAFISA General Assembly
- Düsseldorf Night Experience

**November 4**
- Plenary Session II
- Parallel Sessions
- TAFISA Session
- Congress Conclusion
- Closing Ceremony & Gala Dinner

**November 5**
- Departure of Participants

Join us in Düsseldorf, Germany!
1–5 November 2023
Supporters

GERMAN FEDERAL GOVERNMENT
As part of the German Federal Government, the Ministry of the Interior, Building and Community (Bundesministerium des Innern, BMI) is responsible for a broad range of topics including sport and social cohesion, among others. The BMI supports various national and international programmes and initiatives that make use of sport and physical activity to promote health, social inclusion, tolerance, respect, and volunteerism. www.bmi.bund.de/EN

COMMERCIBANK AG
Commerzbank AG is a global banking and financial services company founded in 1870 with its headquarters in Frankfurt am Main, Germany. For many years the company has supported both top sports and Sport for All activities nationally and internationally. www.commerzbank.de

GERMAN OLYMPIC SPORTS CONFEDERATION (DOSB)
The German Olympic Sports Confederation (Deutscher Olympischer Sportbund, DOSB) is the nongovernmental umbrella organisation of German sport. www.dosb.de

NIKE, INC.
Nike, Inc. is a global leader of the sporting goods industry and a firm believer in the power of sport to move the world. Through various programmes, they are committed to helping kids reach their greatest potential and creating more equal playing fields for all. The Made to Play initiative aims to achieve this goal. communityimpact.nike.com

EUROPEAN COMMISSION
The European Commission is the executive institution of the European Union and promotes its general interest, including promoting and supporting opportunities for Europeans to participate in sport and physical activity. ec.europa.eu/sport

CATMOSPHERE
Catmosphere is a foundation that uses the stories of Big Cats and their conservation challenges to encourage us all to take action to address our collective wellbeing. Catmosphere’s current initiatives aim to use the concepts of health and conservation to stride sectors, audiences and partnerships in uniquely impactful ways. www.catmosphere.org

Partners

INTERNATIONAL OLYMPIC COMMITTEE (IOC)
The International Olympic Committee is an not-for-profit independent international organisation that is committed to building a better world through sport. The IOC is the supreme authority of the Olympic Movement. www.olympic.org

WHO
TAFISA and the WHO have enjoyed a mutually beneficial working relationship for many years, which has included cooperation on TAFISA publications and the WHO’s Europe’s Healthy Cities programme. www.who.int

UNITED NATIONS EDUCATION, SCIENCE AND CULTURE ORGANISATION (UNESCO)
UNESCO seeks to build peace through international cooperation, running and supporting programmes which contribute to the achievement of the United Nations’ Sustainable Development Goals defined in Agenda 2030. The UNESCO Intergovernmental Committee for Physical Education and Sport (ICSEPS) promotes the role and value of sport and its inclusion in public policy. www.unesco.org/en

INTERNATIONAL COUNCIL OF SPORTS SCIENCE AND PHYSICAL EDUCATION (ICSSPE)
ICSSPE is the international umbrella organisation for sport science and physical education and gathers member organisations and institutions from all over the world. www.icsspe.org

PAN-AMERICAN SPORTS ORGANIZATION (PANAM SPORTS)
PANAM Sports is the international organisation which represents the current 41 National Olympic Committees of North America, South America, Central America and the Caribbean. www.panasports.org

AFRICAN UNION SPORTS COUNCIL REGION 5
African Union Sport Council Region 5 (AUSC Region 5) is the sports arm of the African Union, in the southernmost tip of Africa. Its main aim is to use sports to achieve peace, integration and unity in Region 5’s ten countries, using sport as a vehicle of encouraging people to develop and come together irrespective of colour, economic status, political beliefs, class, or gender. www.auscregion5.org.bw

EUROPEAN NON-GOVERNMENTAL SPORTS ORGANISATIONS (ENGSO)
ENGSO is a not for profit umbrella organisation for National Sport Confederations and National Olympic Committees from European countries. www.engso.eu

INTERNATIONAL ASSOCIATION FOR SPORTS AND LEISURE FACILITIES (IAAF)
IAAF is an international, non-governmental, non-profit organisation operating in the field of sports and leisure facilities. www.iaaf.org

WORLD UNION OF OLYMPIC CITIES
The World Union of Olympic Cities is the only association which brings together former and future Olympic host Cities. Through its network, Smart Cities & Sport, the Union offers a platform for cities to learn, share and connect. http://www.olympiccities.org

INTERNATIONAL WORKERS AND AMATEURS IN SPORTS CONFEDERATION (CSIT)
The CSIT is an international multi-sports organisation responsible for organising sports and Sport for All events for amateurs and workers from all over the world. www.csit.tv/en

EVALEO
Evaileo is a non-governmental, non-profit organisation operating in the field of sustainable health management. The main objective of Evaileo is the implementation of sustainable health management systems. TAFISA and Evaileo work closely together in the field of Active Cities through their common project the Active Wellbeing Initiative, supported by the International Olympic Committee, evaileo.org

KNOWLEDGE CENTRE FOR SPORT & PHYSICAL ACTIVITY NETHERLANDS
Knowledge Centre for Sport & Physical Activity Netherlands aims to strengthen the impact of sport through better use of knowledge and increase the level of knowledge about sport and physical activity. Kincorporatet Sport & Bewegen is both a member and partner of TAFISA, most notably hosting the 29th TAFISA World Congress in 2019. www.knowledgecenterforportenbewegen.nl/en/

LIVERPOOL JOHN MOORE’S UNIVERSITY
Liverpool John Moores University is one of the largest, most dynamic and forward-thinking universities in the UK, counting over 23,000 students from over 180 countries worldwide. www.ljm.ac.uk

ASPEN INSTITUTE SPORTS & SOCIETY PROGRAM
The Aspen Institute, founded in 1949, is a global non-profit organisation committed to seeking a free, just, and equitable society. The mission of the Sports & Society Program is to convene leaders, facilitate dialogue, and inspire solutions that help sports serve the public interest and build healthy communities. www.aspeninstitute.org/programs/sports-society/

FUNDATION FOR SPORT & DEVELOPMENT & PEACE
The Foundation for Sport, Development and Peace (FSDP)’s vision is to promote, advocate and facilitate an improved understanding and practice of sport and the application of Universal and Olympic values as tools for development, social change and peace. www.foundationforportandpeacedevelopmentandpeace.com

SMARTCITIES & SPORT
Established in 2014, smartcities & sport is an initiative that originates from the World Union of Olympic Cities which gathers former and future Olympic Host Cities. It has since expanded to cities interested in using sport as a platform for growth and development. www.smartcitiesandsport.org

LEIPZIG UNIVERSITY
TAFISA and Leipzig University’s Sports Science Faculty are currently working in cooperation to offer a Master of Arts (M.A.) in International Sports Development to empower current and future leaders to work in sports organisations, providing them with the knowledge, expertise, and tools to develop Sport for All and grassroots sports. www.uni-leipzig.de/en
Behind TAFISA

BOARD OF DIRECTORS 2022-25

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Wolfgang Baumann (Germany)

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Catherine Forde (Trinidad & Tobago)
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Keith George (England)
Jean-François Laurent (France) – ex-officio

TAFISA would like to extend its gratitude to
Prof. Heinz Zielinski, John Marsden and Wendy Gillet, for their contribution to TAFISA and the Sport for All movement as TAFISA special advisers.


tafisa staff

Jean-François Laurent (France)
Gaëtan Garcia (France)
Gaine Mothibi (Botswana)
Ingrid Martel (Germany)
Keri McDonald (Scotland)
Stacey Kim (Korea)
Denise Robrade (Germany)

INTERNS 2022

Webster Chakawata (Zimbabwe)
Elisa Mirti (Italy)
Davide Zecchinello (Italy)
Henrietta Dupreez (South Africa)
Osazemne Aghedo (Nigeria)

TAFISA OFFICES

There are currently three TAFISA Offices around the world:

- Frankfurt am Main, Germany
- Seoul, Korea
- Gaborone, Botswana

TAFISA thanks outgoing Board members who were not re-elected to the TAFISA Board of Directors 2022 – 25:

- Juho Chang, President
- Peter Barendse, Vice-President
- Liu Guoyong, Vice-President
- Leonard Thadeo Vice-President
- Yasuo Yamaguchi, Board Member
- Mitra Rouhi-Dehkordi, Board Member
- Solly Rekeletseng, Board Member

COMMISSIONERS & SPECIAL ADVISERS

Prof. Heinz Zielinski (Germany), Political Affairs
John Marsden (England), Active Cities
Wendy Gillet (Australia), Oceania

MEETINGS 2022

Online, 23 February
Online, 1 March
Online, 24 March
Online, 6 April
Online, 18 May
Portoroz, Slovenia, 7 June
Portoroz, Slovenia, 12 June
Online, 20 July
Perugia, Italy, 25 September
Online, 7 December
TAFISA Finances 2022

**INCOME**

- Membership Fees: 64,000 €
- Donations & Grants: 142,836 €
- Public Funds: 253,994 €
  - German Ministry of the Interior, Building and Community
  - German Ministry of Education and Research
  - German Olympic Sports Confederation
  - Erasmus+ (for salaries only)
- Event and Programmes Related Support: 88,000 €
- Reserve: 177,500 €

**Total:** 726,330 €

TAFISA also enjoys in-kind office space courtesy of Commerzbank.

**EXPENDITURES**

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount</th>
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<tbody>
<tr>
<td>Office Operations</td>
<td>200,571 €</td>
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<tr>
<td>Accounting, Legal Advice &amp; Proceedings</td>
<td>88,214 €</td>
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<tr>
<td>Statutory Meetings</td>
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<td>Programmes &amp; Events</td>
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<td>Regional Outreach</td>
<td>12,400 €</td>
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<td>Mission 2030 - Legacy 2022</td>
<td>8,000 €</td>
</tr>
<tr>
<td>Communications</td>
<td>35,801 €</td>
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**Total:** 553,838 €

**INCOME DISTRIBUTION**

- Membership Fees (9%)
- Donations & Grants (20%)
- Public Funds (36%)
- Event Related Support (12%)
- Reserve (24%)

**EXPENSES DISTRIBUTION**

- Office Operations (36%)
- Accounting, Legal Advice & Proceedings (16%)
- Statutory Meetings (4%)
- Programmes & Events (34%)
- Regional Outreach (2%)
- Mission 2030 - Legacy 2022 (1%)
- Communications (7%)

TAFISA also enjoys in-kind office space courtesy of Commerzbank.

**INCOME DISTRIBUTION**

- Membership Fees (9%)
- Donations & Grants (20%)
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**EXPENSES DISTRIBUTION**

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- Statutory Meetings (4%)
- Programmes & Events (34%)
- Regional Outreach (2%)
- Mission 2030 - Legacy 2022 (1%)
- Communications (7%)
TAFISA would like to thank all members, partners, stakeholders and friends for their trust and support in 2022.

Become a TAFISA Partner

Over the past 30 years, TAFISA has received financial and in-kind support from a variety of partners from all over the world.

Current and previous partners have highlighted the following benefits from their relationship with TAFISA:

1. Access to a vast network of members, partners and stakeholders, as well as the billions of citizens around the world who TAFISA represents.
2. Association with a leading organisation with a positive, high profile and credible image.
3. Connection to a global social movement and broad network spanning the public, private and third sector.
4. Opportunity to expand into new markets and regions.
5. Engagement in Corporate Social Responsibility (CSR) activities with a focus on key global trends (health, education, social integration, international development, gender equity, etc.).
6. Opportunities for involvement in innovative, co-created projects.
7. Flexible, friendly and open atmosphere with TAFISA Board of Directors, staff and members.
8. TAFISA’s track-record for successful and high-impact projects.

Please note that TAFISA is a registered not-for-profit, charitable organisation for tax purposes.