



**Minutes of the
2017 TAFISA General Assembly
November 16th, 2017, 16:00 h – 20:30 h
Lotte Hotel World, Seoul, Korea**

Attendees: TAFISA Members
2013-2017 Board of Directors
Prof. Dr. Ju-Ho Chang
Peter Barendse
Wolfgang Baumann
Attila Czene
Catherine Forde
Herzel Hagay
Dionysios Karakasis
Dr. Mitra Rouhi Dehkordi
Leonard Thadeo
Prof. Dr. Yasuo Yamaguchi
Erdal Zorba

Chairperson: Prof. Dr. Yasuo Yamaguchi, TAFISA Board Member, Japan

Time: 16:00 – 20:30 h

1. Welcome

Words of welcome were delivered by the President Ju-Ho Chang on behalf of the 2013 – 2017 TAFISA Board of Directors.

Decision

No decision was required.

2. Approval of Agenda

The agenda was issued to all TAFISA Members within the period prescribed by the TAFISA statutes, and was also posted on the TAFISA website, along with any revisions.

There were no comments or suggested changes to the agenda or motions by the members received by the TAFISA office that according to the statutes have to be sent in written form to the Secretary General three months before the General Assembly.

Decision

The General Assembly approves the agenda presented.

3. Minute of Silence

The TAFISA Board of Directors requested a minute of silence to honour those close to TAFISA who have passed during the previous two years, namely Anita Gosh, India.

Decision

No decision was required.

4. Confirmation of Number of Votes

As per the TAFISA statutes, only those Active National Members who have paid both their 2016 and 2017 TAFISA Membership Fees (or just 2017 Membership Fees for new members) prior to the commencement of the General Assembly have the right to vote in 2017. One vote is allowed per nation, and representatives at the General Assembly must have the authorization from their organization to vote on its behalf.

The number of votes, in line with the requirements of the TAFISA statutes and according to the registration list signed upon entry to the General Assembly, was initially confirmed to be 33, and after item 7 (Approval of New Members) to be 35 following the approval of new TAFISA members. According to the statutes the General Assembly had a quorum.

Decision

No decision required.

5. Acceptance of 2015 General Assembly Minutes

The minutes of the last General Assembly in Budapest, Hungary, 16th October, 2015 were sent to the TAFISA members in the prescribed time by the Secretary General and also published on the TAFISA website. No comments requiring amendments were received by TAFISA.

Decision

The minutes of the last General Assembly were unanimously accepted by the General Assembly.

6. 2013-2017 Board of Directors' Report

The Secretary General gave an oral presentation of the 2013 – 2017 BOD Report as issued to all TAFISA Members and posted on the TAFISA website.

Decision

The 2013 to 2017 Board of Directors' Report was unanimously accepted by the General Assembly.

7. Approval of New Members

Since the last General Assembly in October 2015, the following organizations have applied to become a member of TAFISA, and have been preliminarily approved by the current TAFISA Board of Directors. The General Assembly was asked to decide on each member category individually by a vote unless there were special requests. Newly approved active national members received the right to vote immediately during this General Assembly provided that they paid their membership fee for 2016 & 2017.

National Members

Country	Organization
Australia	Bluearth Foundation
Finland	Finnish Olympic Committee
Hong Kong	Sports Federation & Olympic Committee of Hong Kong
India	The Association for National Sports Federations
Ireland	Sport Ireland
Italy	Federazione Italiana Giochi e Sport Traditionali (FIGeST)
Korea	Korean Olympic Committee
Kosovo	National Olympic Committee
Russia	Russian Olympic Committee
Saudi Arabia	Saudi Arabian Physical Education & Sport for All Federation
Sri Lanka	Institute of Sport and Exercise Medicine Sri Lanka

International Members

Country	Organization
Iran	International SPOQCS Federation
Malaysia	Badminton World Federation
Portugal	International Kitesports Organisation
United Kingdom	International Pole Sports Federation
United States of America	World Jump Rope Federation

Supporter Members

Country	Organization
Germany	Katholischer Sportverband Deutschland (DJK)
Ghana	University of Ghana, Accra
Hungary	City of Ujpest
Italy	Federazione Italiana Cheerleading Cheerdance Sportivo
Kazakhstan	Modern and Sport Dance Federation
Oman	Sultan Qaboos University / Department of Physical Education
Pakistan	Pakistan Triathlon Federation
Switzerland	Paralympics Federation Switzerland
Turkey	City of Karsiyaka
Ukraine	Public Organisation Ukrainian Federation Healthy Lifestyle

Decision

No objections were raised. The General Assembly accepted all new members provided they paid TAFISA Membership Fee. This brought the number of votes during the General Assembly to 35.

8. Auditors' Report & Approval of Financial Reports 2015 and 2016

The Auditors Report 2015 and 2016 was presented orally by Walter Schneeloch, DOSB, Germany, who was elected TAFISA auditor together with Ms Kang, SAKA, Korea, at the 2015 General Assembly for two years. The reports were also published on the TAFISA website.

As the main conclusion of both audits, the auditors found that all information provided, both in response to legally mandated questions and detailed spot checks, revealed no irregularities, raised no 'red flags', and gave no reason to question the due and proper management of TAFISA's financial operations in 2015 and 2016.

As the result, they put forward the proposal to discharge the Board of Directors with respect to their financial management of TAFISA.

In addition the 2015 and 2016 Financial Reports as published on the website and as drawn up by the German tax accountant, Jennewein, and the respective certification letters were presented.

It should be noted that the Financial Statements do not include the excellent in-kind services provided by each of the TAFISA Board members, Commissioners and Special Advisors, which includes expenses for travelling to board meetings, using their respective home or business offices for TAFISA purposes, etc. Without this contribution, TAFISA would not be able to fulfil its tasks and obligations.

TAFISA gives thanks to the support of our partners and sponsors. In particular, TAFISA would like to note the following contributions to the TAFISA office:

- office space donated by Commerzbank AG,
- public funds provided by the German Government, the State Government of Hesse and the German Olympic Sport Confederation (DOSB),
- Funding provided by IOC
- Licence fees provided by TAFISA event organizers namely Games hosting cities of Jakarta (2016), Leeuwarden (2018) and Lisbon (2020), Martial Arts Festival hosting city of Ulyanovsk (2019), as well as Congress hosting organizations SAKA (2017) and TAFISA Japan (2019).
- Licence fee provided by Ball Packaging Europe and KWill.
- Donations provided by Nike/Designed To Move and Coca Cola Foundation.

Decision

The Auditors Report 2015 and 2016 was unanimously accepted by the General Assembly. The General Assembly unanimously approved the auditors proposal to discharge the Board of Directors with respect to their financial management of TAFISA. Moreover, the General Assembly approved the Financial Reports 2015 and 2016 as presented.

9. Approval of Financial Report 2017

As the TAFISA financial year is the calendar year, a complete financial statement for 2017 could not be provided before early 2018. Instead the 2017 Budget Plan was presented and published on the website with the following main information:

- To date, expenditures are below our income,
- Major income comes through licence fees for TAFISA events namely Congress, Sport for All Games, Martial Arts Festival
- The signing of multi year contracts with the IOC and Nike is under way,
- New sponsors are predicted to become available in 2018,
- According to German tax law a tax assessment for the years 2014 – 2016 is in process

Further comments were given by the Treasurer.

Decision

The General Assembly approved the Financial Report 2017 as presented.

10. Approval of Financial Forecast 2018

The treasurer Herzal Hagay presented the Financial Forecast for 2018 and in particular focussed on the following issues:

In 2017 the TAFISA endeavours budget situation has further developed through new opportunities that have come up. However, all endeavours are necessary to maintain this solid position into the future, and the following must be considered:

- Whilst TAFISA's position is getting stronger, it is a balancing act between promising too much within the resources available
- Resources are not guaranteed, despite contracts being in place

- Recognition and partnership from leading international sponsors supports TAFISA’s leading position, however these donations and grants are not without considerable effort to be undertaken by staff and support from members and Board
- Shifts in TAFISA’s business strategy in recent years:
 - expenditure to directly benefit members – development, programs, lobbying activities
 - from partners who exist on paper only to those who can bring direct benefit to TAFISA members through program development and other resources
- Current staff numbers must be maintained or expanded to keep up with current deliverables and service offerings
- Existing strong political influence and recognition must be confirmed and even improved.

Considering this, TAFISA will focus on:

- emphasizing long term contractual partnerships
- strengthening the licence business instead of sponsorships
- identifying foundations working in the same field as TAFISA for cooperation and donations
- increasing membership fee payment
- establishing a new marketing strategy to add value to TAFISA products and services for commercial partners, etc based on Mission 2013
- aligning all TAFISA business with its non-profit status to avoid any risk of losing tax privileges

Decision

The General Assembly approved the forecast as presented.

11. Report on Project “Active World” Including Approval of New TAFISA Mission and Vision

Barendse reported on Project “Active World” including the proposal of new TAFISA Mission and Vision as follows:

People of today, with increasing urban populations, technology driven solutions and fast-paced, time restricted lifestyles, are in need of Sport for All and physical activity opportunities more than ever, demanding TAFISA plays an even greater role in this global movement. With this in mind, in May 2016 TAFISA embarked upon its Project “Active World” (PAW), encompassing the reformation of TAFISA, and the redirection of its resources, activities and global influence to most effectively support its members, partners and people the world over.

PAW objectives include to:

- i. Define the TAFISA identity, new vision, mission and objectives;
- ii. Develop our good governance model, including efficient organizational structure, transparency in finance, ethics, etc.;
- iii. Improve TAFISA membership programs, and communications with members;
- iv. Reform major TAFISA properties;
- v. Develop a strategy to enhance cooperation with priority partners and international relations;
- vi. Create a strong public relations program to increase awareness of TAFISA and the Sport for All movement;
- vii. Develop a robust marketing program to generate more, and sustainable, income; and
- viii. Enhance operational excellence and services delivery.

Progress against many of these objectives is very evident, with the revision of TAFISA statutes and the drafting of five bylaws and guidelines for TAFISA’s operations (see items 13 and 14), the release of TAFISA’s new website and newsletter, reinvigoration of TAFISA programs and services, the drafting of TAFISA’s Mission 2030 (see item 12), the strengthening of TAFISA’s international relationships, in particular with UNESCO, IOC and Nike, and many other actions (see Board of Directors Report under item 6 for more information).

Specifically, following strategy workshops in June 2016 and 2017, multiple meetings of the TAFISA Executive Board, Board of Directors and key strategic advisors, and essential feedback from the TAFISA Member Survey 2017, the below vision and mission statements are proposed for approval by the General Assembly:

	Existing	Proposed Change
Vision:	For an sustainable Active World	For a better world through Sport for All
Mission:	To mobilise our members to reintroduce sustainable Sport for All and physical activity practices into everyday lives using Designed To Move as our physical activity platform	To lead the global Sport for All movement

Decision

The General Assembly unanimously approved the revised TAFISA vision and mission statements as presented.

12. Approval of TAFISA’s “Mission 2030: For a Better World through Sport for All”, as part of Project “Active World”

Leonard Thadeo presented as follows:

As part of TAFISA Project Active World, TAFISA released its Member Survey 2017. Feedback from this, as well as global partners and stakeholders identified a growing demand for TAFISA’s leadership of, and advocacy for, the global Sport for All and physical activity movement. In response to this demand, TAFISA commenced its Project Active World in 2016, culminating in the launch of the proposed TAFISA *Mission 2030: A Better World through Sport for All* during the 25th TAFISA World Congress.

TAFISA’s *Mission 2030: A Better World through Sport for All* will be the guiding document for a global campaign to fight the worldwide physical inactivity epidemic. It is a succinct, action-oriented document, introducing the critical global issue of Sport for All and physical (in)activity, and addressing some 12 key themes and how to maximise the contribution of Sport for All on the road to achieving a better world by 2030. The documents highlights quality actions and stakeholders in the field, and calls critical change-makers to action under each of the 12 key themes, including:

1. Play and physical literacy
2. Gender equality
3. Education
4. Social inclusion
5. Active Cities
6. The environment
7. Cultural heritage and diversity
8. Human development and peace
9. Governance, leadership and integrity
10. Community and volunteerism



11. Economic impact and resources
12. Health and well-being

TAFISA is calling on all members to not only approve “Mission 2030”, but, alongside TAFISA, adopt its principles and commit to sharing, supporting and acting to make the world a better one by 2030.

The TAFISA Mission 2030 will be formally launched as part of the 25th TAFISA World Congress in Seoul on Saturday 18th November 2017, and is available in hard copy and online for all members.

Decision

The General Assembly unanimously approved TAFISA’s *Mission 2030: A Better World through Sport for All*.

13. Revision of Statutes

According to Baumann TAFISA has grown and progressed within the last four years. Due to these developments as well as part of Project “Active World” the statutes with the support of a lawyer have been analyzed and updated in order to better meet the needs and requirements of the membership. Since TAFISA is legally registered at the German law court in Frankfurt all proposed changes had been presented to the law court before the General Assembly and confirmed to be in line with German law. The suggested revision of statutes will only become valid after registration at the German law court. This also implies that for this election of Board Members the current statutes are still valid.

The supporting documents on the Revision of Statutes were uploaded to the TAFISA website well in time before the General Assembly.

Each proposed change of statutes was explained and voted individually.

Decision

The General Assembly unanimously approved the revision of Statutes as presented.

14. Report on TAFISA Bylaws

Denis Karakasis presented the newly developed five sets of Rules with the aim to secure full transparency for TAFISA actions. These rules include:

- TAFISA General Rules of Procedure
- TAFISA Rules of Procedure for Membership
- TAFISA Rules of Procedure for Board of Directors and Executive Office
- TAFISA Financial Rules and Regulations
- TAFISA Code of Conduct for Good Governance

There will be in future a regular update of the Rules as required.

Decision

The General Assembly approved the bylaws as presented.

15. Election of Honorary Members

In line with the TAFISA statutes, the current Board of Directors recommended the following to be elected as TAFISA Honorary Member in recognition of their substantial contribution to the development of TAFISA as a professional and successful organization.

Nominee	Position	Contribution
Prof. Erdal Zorba	Honorary Member	Board Member
Mr. Jianzhong Feng	Honorary Member	Vice President

Decision

The General Assembly elected the nominees as TAFISA Honorary Members.

16. Approval of Membership Fees from 2018

The TAFISA Board motioned to increase the annual fee for TAFISA membership from 2018.

	Current Fee	Proposed Fee
Active National Member:	€ 350 per year	€ 400 per year
Active International Member:	€ 350 per year	€ 400 per year
Supporter Member:	€ 300 per year	€ 350 per year

Decision

The suggested change in membership fees for 2018 and 2019 was accepted by the General Assembly.

17. Approval of Auditors 2017 and 2018

It is the task of the General Assembly to decide on two auditors plus one substitute auditor for the next two years (2017/18). The auditors typically examine and approve the annual TAFISA tax statements as drawn by the accounting office before presenting them to the General Assembly.

Candidates for election were presented to the General Assembly by the TAFISA Treasurer as follows:

- Walter Schneeloch, DOSB, Germany
- Jo Rae Kim, SAKA, Korea
- Jorge de Carvalho, IPDG, Portugal (as substitute)

Decision

The General Assembly elected the two recommended voluntary auditors plus one substitute for the years 2017 and 2018.

18. Election of the 27th TAFISA World Congress Host Country, 2021

With the deadline of August 16, 2017, two applications from TAFISA members were received to host the 27th TAFISA World Congress in 2021:

TAFISA Member	Venue
Olympic Committee of Slovenia & Sport Union of Slovenia	Ljubljana, Slovenia
Turkish Sport for All Federation	Istanbul, Turkey

For both applications, the provisional contract including the licence fee, was signed. Representatives from the two candidate cities made a presentation of their application.

Decision

The General Assembly elected Ljubljana as host city of the 2021 Congress in a silent vote.

19. Report on 1st TAFISA European Sport for All Games, 2018, Leeuwarden, Netherlands

Hellen Kleijberg, Sport Friesland, gave an oral presentation on the preparation status of the 1st TAFISA Europe Sport for All Games to be held on August 3-7, 2018.

Decision

No decision required.

20. Report on 26th TAFISA World Congress, Tokyo, 2019

Tomohiko Joshida and Masanori Tamazawa gave an oral presentation on the preparation status of the 26th TAFISA World Congress to be held in 2019 in Japan.

Decision

No decision required.

21. Report on 1st TAFISA World Martial Arts Festival, Russia, 2019

Sergej Morozov, Governor of Uljanovsk gave an oral presentation on the preparation status of the 1st TAFISA Martial Arts Festival to be held in Russia in 2019.

Decision

No decision required.

22. Report on 7th TAFISA World Sport for All Games Lisbon, 2020

Vitor Pataco gave an oral presentation on the preparation status of the 7th TAFISA World Sport for All Games in 2020 in Lisbon, Portugal.

Decision

No decision required.

23. Approval of the TAFISA Board 2013 – 2017 Actions

The current TAFISA Board of Directors was elected by the General Assembly in 2013 in Enschede. Members of the Board have served TAFISA and its members to the best of their ability, and have fulfilled all formal requirements demanded of the Board. By approving the 2013 to 2017 TAFISA Board of Directors, the General Assembly acknowledges that the Board members can no longer be held liable for decisions made during their term, other than infringements, resulting in legal action.

Decision

The General Assembly unanimously approved the 2013 to 2017 TAFISA Board of Directors.

24. TAFISA Board Nomination Committee Report

Jorma Savola as chairperson of the TAFISA Board Nomination Committee with other members Hon. Brian Dixon and Efi Mouzouro gave an oral report regarding the nominations with the conclusion that all candidates are qualified to run for the Board.

Decision

No decision required.

25. Election of Election Committee

The TAFISA BOD recommended the following three candidates to be elected as members of the Election Committee:

- Efi Mouzourou, Cyprus
- Tomohiko Joshida, Japan
- Belinda Schilling, Australia

Decision

The General Assembly approved the Election Committee as recommended.

26. Election of TAFISA President 2017 – 2021

The only candidate standing for TAFISA president was Prof. Ju-Ho Chang, Korea.

Decision

The General Assembly elected Prof. Ju-Ho Chang as TAFISA President 2017-2021 by acclamation.

27. Election of TAFISA Board Members 2017 – 2021

A list of candidates for election to the 2013 to 2017 TAFISA Board of Directors was posted on the TAFISA website for reference by the members. Additionally, introductory information about each candidate was posted at the 25th TAFISA World Congress venue.

The General Assembly reviewed the information provided about each candidate and then elected the 2017 to 2021 TAFISA Board of Directors using the supplied voting forms.

A secret ballot was held to elect the eleven 2013 to 2017 TAFISA Board of Directors members from the 15 available candidates.


Decision

The General Assembly elected the following candidates as 2017 – 2021 TAFISA Board Members. The ranking in the list below is in accordance with the number of votes received by each new Board member. Positions within the Board, as decided by the Board members during their first meeting on November 19th, are shown in brackets.

- Catherine Forde, Trinidad and Tobago Olympic Committee (Vice President)
- Wolfgang Baumann, German Olympic Sport Confederation (Secretary General)
- Peter Barendse, Knowledge Centre for Sport Netherlands (Vice President)
- Yasuo Yamaguchi, TAFISA Japan (Member)
- Mitra Rouhi Dehkordi, Iran Sport for All Federation (Member)
- Herzal Hagay, Israel Sport for All Association (Treasurer)
- Leonard Thadeo, National Sports Council of Tanzania (Vice President)
- Guoyong Liu, All China Sports Federation (Vice President)
- Janez Sodrznik, National Olympic Committee of Slovenia (Member)
- Dionysios Karakasis, Ministry of Education and Religions Affairs, Culture and Sports, Greece (Member)
- Solly Solomon Reikeletseng, Botswana National Sports Commission (Member)

28. Any Other Business

No other business.



Prof. Dr. Yasuo Yamaguchi
Chairman



Wolfgang Baumann
Secretary General

Frankfurt/Main, December 1, 2017