



**Minutes of the
2019 TAFISA General Assembly
November 15th, 2019, 17:00 h – 20:30 h
Toshi Center Hotel, Tokyo, Japan**

Note: Please refer to *Introductory Notes and Recommendations for the 2019 TAFISA General Assembly issued to the General Assembly attendees for more details of items addressed.*

Attendees: TAFISA Members

2017 – 2021 Board of Directors	
Prof. Dr. Ju-Ho Chang, Korea	(President)
Peter Barendse, Netherlands	(Vice President)
Leonard Thadeo, Tanzania	(Vice President)
Catherine Forde, Trinidad & Tobago	(Vice President)
Herzel Hagay, Israel	(Treasurer)
Wolfgang Baumann, Germany	(Secretary General)
Yasuo Yamaguchi, Japan	(Member)
Mitra Rouhi Dehkordi, Iran	(Member)
Dionysios Karakasis, Greece	(Member)
Janez Sodrznik, Slovenia	(Member)

Apologies: 2017 – 2021 Board of Directors
Liu Guoyong, China (Vice President)
Solly Solomon Reikeletseng, Botswana (Member)

Chairperson: Prof. Dr. Ju-Ho Chang

Time: 17:00 – 20:30

1. Welcome

Words of welcome were delivered by the President Ju-Ho Chang on behalf of 2017- 2021 TAFISA Board of Directors, along with the apologies from those Board members not able to be present.

Decision

No decision was required.

2. Approval of Agenda

The agenda has been issued to all TAFISA Members within the period prescribed by the TAFISA statutes, and has also been posted on the TAFISA website, along with any revisions as well as related documents.

There were no comments or suggested changes to the agenda but one motion from World Jiu Jitsu Confederation (WJJC) and World Judo Federation (WJF) (see item 16 of agenda) was received by the TAFISA office that according to the statutes have to be sent in written form to the Secretary General three months before the General Assembly.

Decision

The General Assembly approved the agenda presented.

3. Minute of Silence

The TAFISA Board of Directors requested a minute of silence to honour those close to TAFISA who have passed during the previous two years, namely Mr Jezdimir Jezda Marsenic, Secretary General of Association Sport for All Serbia.

Decision

No decision was required.

4. Confirmation of Number of Votes

The number of votes, in line with the requirements of the TAFISA statutes and according to the registration list signed upon entry to the General Assembly, was initially confirmed to be 36 national members, 14 international /supporter members and therefore total valid 194 votes. After item 7 (Approval of New Members) was confirmed to be 225 votes following the approval of new TAFISA members. According to the statutes the General Assembly had a quorum.

Decision

No decision was required.

5. Acceptance of 2017 General Assembly Minutes

The Minutes of the last General Assembly in Seoul, Korea, 16th November 2017 have been sent to the TAFISA members in the prescribed time by the Secretary General and also published on the TAFISA website. No comments requiring amendments have been received by TAFISA within the prescribed time.

Decision

The Minutes of the last General Assembly were unanimously accepted by the General Assembly.

6. 2017-2019 Board of Directors' Report

The Secretary General gave an oral presentation of the 2017 - 2021 BOD Report as issued to all TAFISA Members and posted on the TAFISA website. In particular, the following was highlighted:

- Growth of TAFISA membership and stakeholders
- Increase of TAFISA reputation and visibility
- Implementation of TAFISA Mission 2030
- Strengthening of TAFISA events and programmes
- Securing TAFISA budget and fundraising
- Extension of TAFISA staff and operational procedures
- Launch of TAFISA Legacy 2021 Project
- Value of active TAFISA BoD and advisors

Decision

The 2017 to 2021 Board of Directors' Report was unanimously accepted by the General Assembly.

7. Approval of New Members

Since the last General Assembly in November 2017, the following organizations have applied to become a member of TAFISA and have been preliminarily approved by the current TAFISA Board of Directors.

National Members

Country	Organization
Belarus	President's Sports Club
India	Indian Association of Sport for All (I-ASFA)
Kazakhstan	TAFISA Kazakhstan
Latvia	Latvian Sports Federation Council
Malta	Malta Sport for All
Mexico	Federacion Mexicana de Deporte Escholar
Nepal	TAFISA Nepal
Netherlands	NOC*NSF
Chinese Taipei	Chinese Taipei General Sports Federation (TPEGSF)

International Members

Country	Organization
Canada	World Dodgeball Federation
Croatia	Majorette-Sport World Federation
Germany	International Fistball Association
Germany	International Table Tennis Federation (ITTF Foundation)
Germany	World Flying Disc Federation
Germany	World Minigolf Sport Federation
India	World Jueet Kundo
Italy	World Kettlebell Sport Federation
Korea	International NaB Golf Association
Korea	International Police Martial Arts Federation
Korea	World Association of Taekwondo for All
Portugal	Sport Jiu-Jitsu International Federation
Romania	International Kempo Federation
Serbia	World Fudokan Federtion
Singapore	International Jump Rope Union
Switzerland	Confederazione Boccistica Internazionale
Switzerland	International Armwrestling Federation
Switzerland	Federation Internationale de Teqball

Chinese Taipei	Federation Internationale de Tchoukball
United States of America	International Functional Fitness Federation
United States of America	World Baton Twirling Federation

Supporter Members

Country	Organization
Argentina	Asociacion Argentina de Tiradores con Arco
Bolivia	Accion por una Educacion Activa
Germany	Yoshinkan-International
Greece	City of Fyli
India	Indian Association for Kickboxing Organisation
India	International Health and Fitness Association
India	Pro Sport Development
India	School Games & Activity Development Foundation
Iran	World Ninja Federatioin
Iran	World Pahuyuth Federation
Kazakhstan	Asia Majorette Sport and Twirling Federation
Korea	World Traditional Culture Play Association
Malaysia	World Silambam Association
Mexico	Alianza Mexicana de Artes Marciales
Mozambique	Municipality of Maputo
Nepal	Kwanmukan Karate Do Association
Portugal	Federacao de Ju-Jitsu e Disciplinas Associadas de Portugal
Spain	Asociacion Cultural La Tanguilla

The General Assembly was asked to decide on each member category individually by a vote unless there were special requests. Newly approved national members received the right to vote immediately during this General Assembly provided that they paid their membership fee for 2018 & 2019.

The Indian member asks whether suggested new member Indian Association of Sport for All (I-ASFA) has completed all the formalities to become a TAFISA member which was confirmed by TAFISA Secretary General.

Decision

Since there were no other objections, the General Assembly accepted all new members provided they paid TAFISA Membership Fee. This brought the number of votes during the General Assembly to 225.

8. Auditors' Report & Approval of Financial Reports 2017 and 2018

The Auditors Report 2017 and 2018 as published on the website, was presented orally by auditor Jorge Carvalho, Portugal, also on behalf of auditor Walter Schneeloch, DOSB, Germany, who were elected TAFISA auditors at the 2017 General Assembly for two years.

In addition the 2017 and 2018 Financial Statements as published on the website and as drawn up by the German tax accountant, Jennewein, and the respective signed certification letters were presented.

It should be noted that the Financial Statements do not include the excellent in-kind services provided by each of the TAFISA Board members, Commissioners and Special Advisors, which includes expenses for travelling to board meetings, using their respective home or business offices for TAFISA purposes, etc. Without this contribution, TAFISA would not be able to fulfil its tasks and obligations.

TAFISA gives thanks to the support of our partners and sponsors. In particular, TAFISA would like to note the following contributions to TAFISA:

- office space donated by Commerzbank AG,
- public funds provided by the German Government, the State Government of Hesse and the German Olympic Sport Confederation (DOSB),
- Funding provided by IOC,
- Licence fees provided by TAFISA event organizers namely World Sport for All Games (Portugal 2020), Europe Sport for All Games (Netherlands 2018), World Martial Arts Festival (Russia 2019) as well as World Congress (Japan 2019, Slovenia 2023),
- Funding provided by European Commission and UNESCO,
- Licence fee provided by Playfit,
- Donations provided by Nike/Made to Play and Nassau.

Decision

The Auditors Report 2017 and 2018 was unanimously accepted by the General Assembly. The General Assembly unanimously approved the auditor's proposal to discharge the Board of Directors with respect to their financial management of TAFISA. Moreover, the General Assembly approved the Financial Reports 2017 and 2018 as presented.

9. Approval of Financial Report 2019

As the TAFISA financial year is the calendar year, a complete financial statement for 2019 cannot be provided until mid-2020. Instead the 2019 Budget Plan was presented as published on the website for information with the following main information:

- To date, expenditures are below our income,
- Major income comes through licence fees for TAFISA events namely Congress, Sport for All Games, Martial Arts Festival,
- The signing of multi-year contracts with the IOC and Nike,
- New sponsors are predicted to become available in 2020,
- According to German tax law a tax assessment for the years 2017 – 2019 will be processed in 2020.

Further comments were be given by the Treasurer.

Decision

The General Assembly approved the report as presented.

10. Approval of Financial Forecast 2020 & 2021

The Treasurer presented the Financial Forecasts 2020 and 2021 as published on the website and explained that it is still subject to change in case of securing of additional income, new partnerships, etc. created by the results of Project "Legacy 2021". The expected total turnover per year is expected to amount ca. 1,2 million €.

Decision

The General Assembly approved Financial Forecasts 2020 and 2021 as presented.

11. Report on Mission 2030

Barendse reported on the current status of "TAFISA Mission 2030" as follows:

Since its launch during the TAFISA General Assembly on 16 November 2017 in Seoul, Korea, TAFISA's Mission 2030: A Better World through Sport for All has been adopted by around 80 organisations from 60 countries worldwide. Moreover, Mission 2030 has been presented to national governments, international sport organizations namely IOC, UNESCO, EU, various IFs, etc. during personal meetings, etc. and has been received widely recognized. In short, Mission 2030 can be considered the leading global policy paper in Sport for All.

Pursuing in our efforts to implement Mission 2030, the following has been produced:

- Mission 2030 logo
- 12 icons, each representing one of the 12 themes of Mission 2030
- Redesign of the "Mission 2030" page on the TAFISA website
- New section of the TAFISA website under Mission 2030, designed as a platform including 12 pages (one for each theme of Mission 2030) where information and good practices related to each theme are shared. About 50 good practices have been collected so far. The platform's objective is to provide organisations and people with insights and practical resources for the implementation of Mission 2030 and share successful good practices from all over the world.
- Organisations that have shared good practices have been invited to produce Posters to exhibit during the Tokyo Congress.
- New communication campaign on social media around Mission 2030 and its 12 themes

The outcomes of Mission 2030 since its launch (2017-2019) and its future implementation strategy was be presented and discussed during the TAFISA Workshop session at the 26th TAFISA World Congress 2019, Tokyo, Japan.

The Congress will also see the first recipients of a new TAFISA Award: the TAFISA Mission 2030 Award, divided into four sub-categories:

- TAFISA Mission 2030 Media Award
- TAFISA Mission 2030 Policy Award
- TAFISA Mission 2030 Industry Award
- TAFISA Mission 2030 Academic Award

This new Award replaces the former "Sustainability Award", which does not align with TAFISA's brand anymore. TAFISA is calling on all members to not only approve "Mission 2030", but, alongside TAFISA, adopt its principles and commit to sharing, supporting and acting to make the world a better one by 2030.

Decision

The General Assembly confirms ongoing support of Mission 2030 and appreciates what so far has been achieved to further implement Mission 2030 nationally and internationally.

12. Report on Project "Legacy 2021"

Karakasis gave an oral report on the Project "Legacy 2021" as follows:

In 2019, due to the TAFISA endeavours budget situation has further developed through new opportunities that have come up. However, all endeavours are necessary to maintain this solid position into the future. It is to be noted, that at present institutional income does not cover running costs and expenditure (office staff salaries, office and board travel, office administration, etc.) and is currently compensated by project-based income, which is short-termed and unsustainable. In a time of programme and project expansion, additional financial income and human resources are compulsory for TAFISA to sustain the existing high standards of project delivery and organisational output. It is imperative to source new funding channels and generate additional financial income to maintain the success of the organisation.

The goal of project Legacy 2021 that was formally approved by the TAFISA Board of Directors at its meeting in China, November 2018 and is governed by a Steering Committee is to secure sustainable institutional funds that guarantee the operational functioning of TAFISA for the years following 2021.

Legacy 2021 seeks to outline potential new sources of financial income as well as enhance TAFISA's appeal to potential funders. The main principles of the project include:

- Increase TAFISA's institutional income and place less emphasis on project-based income,
- Create sustainable funding streams for financial stability,
- Utilise existing TAFISA contacts to increase financial supporting network,
- Seek practical and innovative ways to generate income,
- Nurture relationships with current financial supporters,
- Focus on foundations and licence fees and place less emphasis on sponsorship,
- Ensure strategy adheres to not-for-profit status.
- Invest in TAFISA's reputation, standing and visibility.
- Align all TAFISA business with its non-profit status to avoid any risk of losing tax privileges
- Current staff numbers must be maintained or expanded to keep up with current deliverables and service offerings
- Existing strong political influence and recognition must be confirmed and even improved.

Decision

The General Assembly appreciates the initiative of the TAFISA Board of Directors and fully supports Project Legacy 2021.

13. Approval of Auditors 2019 and 2020

It is the task of the General Assembly to decide on two auditors plus one substitute auditor for the next two years (2019/20). The responsibility of the auditors is to examine and approve the annual TAFISA Tax Statements before presenting to the General Assembly.

Candidates for election presented to the General Assembly by the Treasurer as follows:

- Thomas Bartsch, Germany

- Peeter Lusmägi, Estonia
- Jorge Carvalho, Portugal (substitute)

Decision

The General Assembly elected Thomas Bartsch, Germany and Peeter Lusmägi, Estonia as auditors 2019 and 2020 plus Jorge Carvalho, Portugal as substitute.

14. Election of the 8th TAFISA World Sport for All Games Host Country, 2024

With the deadline of August 14, 2019, one application from a TAFISA member was received to host the 8th TAFISA World Sport for All Games 2024:

TAFISA Member	Venue
Russian Olympic Committee	Nizhny Novgorod, Russia

The provisional contract including the licence fee was signed on July 10th, 2019 which only becomes valid after the approval of General Assembly. Vladimir Sengleev, the Director General of Russian Olympic Committee and Alexander Yugov, the Deputy Governor and Deputy Prime Minister of Nizhny Novgorod Region made an oral presentation of their application.

Decision

The General Assembly by acclamation approved to have Nizhny Novgorod, Russia, as host city of the 8th TAFISA World Sport for All Games 2024 and therefore the contract officially became valid.

15. Election of the 28th TAFISA World Congress Host Country, 2023

With the deadline of August 14, 2019, four applications from TAFISA members were received to host the 28th TAFISA World Congress in 2023:

TAFISA Member	Venue
German Olympic Sport Confederation	Düsseldorf, Germany
Malaysia Sport for All Association	Kuching City, Sarawak, Malaysia
National Sports Council of Tanzania	Arusha, Tanzania
Mauritius Sports Council	Port Louis, Mauritius

Following receipt of their applications, all candidates were sent the same provisional contract including license fee, to be signed before October 25th, 2019, and which would only become valid if the candidate is approved by the General Assembly.

Two provisional contracts were received on due time, from:

- German Olympic Sport Confederation
- Malaysia Sport for All Association

Representatives from the two candidate countries and TAFISA members made a presentation of their application.

Following the presentations of those two bids, the TAFISA President on behalf of the TAFISA Board of Directors gives a statement that an agreement has been reached with MASFA to host the 1st TAFISA Asian Sport for All Games 2022 instead of bidding for the 28th TAFISA World Congress 2023. The rationale of this agreement was in the true spirit of the Sport for All Movement, to avoid competition and instead celebrate the fundamental aspects which unite the Movement and brings it closer together; friendship, inclusion, integration and solidarity. Therefore it is the proposal of the TAFISA Board of Directors not to wish to witness anyone lose today.

MASFA representatives confirmed this agreement to the General Assembly. For that reason, a voting between the two candidates for the Congress was not necessary.

Before the GA decision, TAFISA member the St Vincent and the Grenadines Olympic Committee, represented by its Secretary General Keith Joseph, objected that this agreement should have been announced in advance to the presentation. He added that TAFISA's highest decision-making body is the General Assembly and thus, not only the two bidding parties, but also the GA has the right to be respected at the same level.

TAFISA Secretary General apologized for the lack of transparency that was owed to the short-termed agreement that was reached with MASFA and further explained that the only pure intention of the proposal was to avoid any parties leaving from Tokyo as a loser, but to create a win-win situation..

Decision

The General Assembly approved DOSB, Germany with the city of Düsseldorf to host the 28th TAFISA World Congress 2023 in Düsseldorf, Germany. It also approved MASFA to host the 1st TAFISA Asian Sport for All Games 2022 in Kuching City, Sarawak, Malaysia, under the provision of signing a host contract.

16. Report on 1st TAFISA World Martial Arts Festival, 2019, Ulyanovsk, Russia

Smekalin, the Chairman of Ulyanovsk Government, gave an oral presentation on the results of the event, which took place on 13 – 17 September 2019 in Ulyanovsk, Russia.

Decision

No decision was required.

17. Report on 27th TAFISA World Congress, 2021, Slovenia

Sodrnik gave an oral presentation on the preparation status of the 27th TAFISA World Congress to be held in 2021 in Slovenia.

Decision

No decision was required.

18. Report on 7th TAFISA World Sport for All Games, 2020, Lisbon, Portugal

Pataco gave an oral presentation on the preparation status of the 7th TAFISA World Sport for All Games to be held in Portugal in 2020.

Decision

No decision was required.

19. Report on 2nd TAFISA European Sport for All Games, 2022, Italy

Barendse and Casadidio, FIGEST gave an oral presentation on the results of the election of the host of the 2nd TAFISA European Sport for All Games 2022.

Decision

No decision was required.

20. Election of TAFISA Board of Directors Election Committee 2021

For the supervision of the election procedure an Election Committee consisting of three persons not standing for election of the board are to be elected. Candidates for election presented to the General Assembly by the Mitra Rouhi as follows:

- Finn Berggren, Denmark (Chair)
- Efi Mouzourou, Cyprus
- Tomohiko Yoshida, Japan

Decision

The General Assembly unanimously approved the Election Committee with members Finn Berggren, Denmark (Chair), Efi Mouzourou, Cyprus and Tomohiko Yoshida, Japan.

21. Any Other Business

No other business.



Jean-Francois Laurent
Minutes Taker



Ju-Ho Chang
General Assembly Chairperson